

Chief Meeting w/ RCMP & OPP.

①
Jan 31/21

Chief

- 3pm full briefing in Ottawa and letting them decide if they want to be part of the briefing
 - we planned for a spirit Fri-Sun and negotiate our way out of it
 - Wanted to demolish Mon-Wed
 - gone from 3 day demo to multiday/month occupation
 - they have \$, capacity, commitment
 - can't underestimate their ability to pull it off.
 - Can't safely remove them unless we have hundreds of officers to maintain order.
 - We have come really close, many times to escalating
 - NO way we can come by 4 more days w/out lots of help.
 - Now transformed into an occupation
- ① Ongoing public order ^{mg of} zones. - will continue **24/7**
 - ② Planning / logistics of occupation type
 - ③ Police lead intervention to arrest & seize - Massive risk
 - ④ City seek an injunction - court orders that allow us to act.

(2)

We need resources & communications (saying together)
Join together @ 3pm?

Brenda Lucki

- Biggest concern if u go with Injunction - it becomes an official moving to another stage and will spark the rest of the country
- anything official will spark the entire country
- Likes the measures approach - tow the trucks in
- can't participate @ 3pm, 1/2 giving them time to move need to first brief the PM.
- National impression by a municipal decision

Tom Cantyue

- Assessment is spot on. This is now an occupation
- There is sustainability to this movement
- don't want this to be North American movement
- Support option 1 & 2 as primary objection right now
- Injunction puts u in a different space - then have to act on it. Prepare one but turning of getting one is crucial/dangerous.
- concern about giving them a boost in their credibility if all 3 leaders are present @ 3pm

Brenda

- Other Narratives as other groups (if Black lives matters)
- Measured approach - deescalation
- not enforcing the injunction will then be on you if it goes on for long time

Trish

- looking for boots on the ground.
- ERT teams or POC units
- analysts (intelligence)
- PLT teams.
- Key experienced leaders that have done similar events. - consult & get lessons learned

Tom C (OPP)

- we will facilitate all of our Requests and get embedded in the command structure
- crisp to report on the criminal matters & criminal element of these people - CMMs.
- access / egress to hospitals & health care clinics.

~~Steve B~~ Brenda

- why did negotiations fall through last night @ 8pm

Trish - yes, still talking.

Steve Bell

- now tracking some intelligence
- ↳ this will all flow through every weekend

Chief

- reach out to Gatman & Suresh for support.

Chess

- already spoke about injunction relief from RCMP level
- don't want to give it lot of oxygen @ this point.

T/C w Kyle Friesen

Jan 31/22

REDACTED

REDACTED

T/C Omar

REDACTED

Jan 31/21

REDACTED

Chief meeting w/ City Counsellors

Jan 31/22

- We have been in full on negotiations
 - We have changed now from demo to occupation
 - Transitioning from demo to occupation
 - Increasingly violent & aggressive
 - Police intervention to remove - massive WSK - injury / loss of life
 - injunction lead up the city
 - ↳ still will require a police intervention
 - Parliament will open this afternoon
 - We have
 - RCMP
 - PPS
 - OPP
 - TPS
 - London - leaving today
 - York, Durham
 - Durham - leaving today
 - Hamilton
- Public Order Operations
- Operational arrest -> No safe way to do this - injury / death
 - Seeking more resources from RCMP & OPP
 - avoided full scale riots
 - asking Steve K to call ^{an} EOC
 - Risk going higher and financial cost increasing
 - This is a global / political issue that have legal / practical implications - creating a public safety issue

(2)

Diesel fuel going into the sites? Can we stop them.

The crowd is turning and officers getting swarmed.

Steve K

- Best executed plans ever seen re cooperation
- critical operational N&Ks
- ambulance - NO record of someone dying b/c of delays.
- The city EOC has been activated.

Kim Ayotte

- Support the decisions made by the police
- EOC fully activated and can call an EOC meeting

Matthew

- Very shaken
- Caution u on saying "No incidents" - Residents feel they can't leave their houses. + noise
- Concerned the OPS is focusing on the Hill but need to look @ other communities.
- When can we hear from Fed authorities?

Chief agree many minor ~~new~~ incidents that would usually get a police response but this is not normal times.

- will look @ new areas but calls for more resources + complexity

Catherine McKenney

- considering doing a daily press briefing? helps residents
- occupation increases the heightened risk
- understand the difference between containment and rioting.
- what is the response for our citizens
- are we considering a state of emergency?

Chief

- looking to address in resources
- we've done multiple briefings - municipal & national
- we are signaling the pivot change
- More resources from downtown core to outward communities
- Need more resources from Fed govt

Steve K

- State of emergency? yes, creeping into that territory.
- Won't give us more but indicates to public things are worse
- Before making that recommend. Will consult w/ Chief & Kim A.

S. Menard

- people don't have a right to overtake our community - Safety issues. Allowing other people's safety to be violated b/c of risk of violence
- Why did we let them park on our streets
- these aren't peaceful protests
- this is not a large demonstration but this one is disruptive
 - ↳ problem is the trucks.
- School should be open
- we should be resuming our city services. ^{- snow removal}
- 2 messages: it's peaceful but violence if we proceed

Chief

- better language re "peaceful" b/c chief feel this is peaceful
- can't build a motto around the city re people/cars
 - ↳ charter violation

Steve K

- resumption of services?
 - until we get all clear from police we won't open up. want to keep personal safe

Chari Deans

- ① Communications.
 - They are looking for a fight/escalation
 - we need to communicate more to public
 - need a better communication strategy - share w public

(5)

- how much can we share re: risk of
- ~~us moving in~~
- public don't understand the strategy
- explain why we don't engage when we don't have to.
- the issue is "what" we are sharing with the public and not the amount of communication

Chief

- if we need to do more then we will give more
- this is what happens when we have low public trust the community does believe what the police are saying.

Chair Deans

- I see this as an attack on the Fed Govt.
- this is beyond the issue for a local police service
- plan w Fed Govt to Military.
- open lines of communication w Fed Govt. politicians.
 - can see great harm. The police service are exhausted right now.

Chief

- Cost of being the police of jurisdiction is way more than 3 billion. - who is going to pay for this?
- I have all the lines open to prov/Fed counterparts
↳ the city should start dialogue to prov & fed gov.

Steve K

- NO, haven't opened the lines w prov or fed gov't
- Not a fan of bringing military in to deal w/civil issues
- our lead will come from Chief on whether he needs more supports

(6)

Chair Deans

- we aren't staffed for this type of event.
- escalating #
- time to open communication w fed gov't.

Chief

- I'm briefing my counterparts re: operationally
- City needs to bring the politicians ^{prov.} fed if you feel we need to do this.

Steve K

- Injunction - sent to litigation section.
- ready to go in next few days if we feel it is strong enough to proceed

Matt Lutoff

- this has been a thoughtful response and grateful this hasn't become what it could of become
- we need to work as one team.
- police officers should be commended for work they are doing

Steve K

- State of emergency? Recommendation under municipal Act to Mayor. More delegated authority. Use it to get more from ^{from Prov/ fed}

7

- Mayor can direct more w/out counsel to direct city operations.
- by-pass procurement rules, staff
- Still can't direct the police chief, or police operations

Meeting with the
Board & exec
command

~~Feb 1/27~~
Feb 1/27
@ 4:30 - 6:16 PM

Feb 11th

→ funds only to be used to fund
peaceful protest

- legitimate business.

REDACTED

REDACTED

→ Public protests are
a valuable
measured approach

Bar

- Way for fed govt to bring a
mediator to the table. - same face
LDC to bring it to
prov & Fed for
consideration

weigh the
rights.

Exclusion Zones (or)

"No go zones"

necessary for
law enforcement
purposes.

as small as
possible.
- Remain

- public safety

→ Reasonable &
necessary measures
to carry out their
duties. to ensure
public safety &
police officer
safety

→ depend on the
circumstances
of each
event

Power of Mayor
PM?

FAQ we can provide to community re demonstrations.

- "Coots" binder.

- Plan to move the trucks?
w/in next 24 hrs we will have a full plan w all the

passive & substantive

→ All options are on the table.

- Under what limitations can we force them to leave.

- Plan for Senior Command to get. Inmate?

- What can we do - what are we going to start enforcing?

- Noise - start in residential areas.

REDACTED

REDACTED

REDACTED

①

4:45

Feb 21

Offens Confer.
2:00pm

Meeting in GoFundMe

- Morgan.
William Roberts
John Larsen
Keelin
Rachel Hollis.

- Put campaign under review - a constant process
- donations have been turned off.
- due more diligence & under review
- Any direction Communication in
- SB - We have Police Waiver Teams.
- ↳ will need to confirm if contact

REDACTED

Campaign remains w/in term?

- Taking more cautious approach now?

GF - & lifeline to a group of people that think they can stay forever

Keelin - how we review campaigns?

↳ monitor platform - violate terms of reference

- fund in protest are allowed but if spread to violence & misinformation

Jan 14th - put on their radar.

500k put a withdraw hold until due diligence is met in communication of org.

- last weekend - doc is org to release info
- 1 Million was release
- Rest of \$ is on hold.

(2)

- Names of people investigating → won't release
- actions of ind that aren't to them.
- aligned in larger fundraiser efforts.
- association involved of people to campaign has caused them under review

SB - a normal protest doesn't take hundreds of officers every day.

SB to? What is threshold that this is not a supportable releasable fund protest?

- Very rare we see a campaign grow so large & so fast
- No good definition
- large complex OK, Violent not OK

SB - read his statement today.

↳ this not about policy changes but not trying to incite violence

↳ saw this over the weekend but we could manage it - Now seeing more open source media concerns.

John Larsen - can these guys be checked out b/c of money.

SB - can't answer this question. lots of discussion about the money tho.

Morgan - removed a campaign
↳ but get \$1 elsewhere
"give sent go"

SB - My job is to do peaceful end of protest
↳ I will engage in GFM or anyone else
- we want them out of our city and we

(3)

believe it will happen by having these
conversations

SB - available to GFM anytime to have this
discussion.

GFM - ending the \$ does it help?

SB - doing a review is always helpful

- think its a good first step

- will need to end the belief that is an
mafia \$

GFM - will monitor names of people being charged.

Morgan - will let us know in advance of the process.
of turning funds back on.

Requiring to ~~CO~~ - written to broader sense
-

SB - What do u consider to be illegal?

↳ We need to know that. - then we will provide info
that are intended to get this info to get this

CH - GFM -> look @ licence plates of vehicles.

John Larsen -> can't that ~~anything~~ ^{everything} the same

SB - ur funders aren't ur executors. the
activities are illegal & inappropriate

Will keep open communication

- Incident commander Recommendation - decision for the case.
- Overall recommendation
- Operational Plan.

REDACTED

REDACTED

- Meeting in Chair Dean as
a briefing + Julia Keast

Jan 28/22

REDACTED

- Injunctions

Appendix

Robyn scribe of meeting Jan

PLT

Pete McKenna

Analyt.

• Allison

REDACTED

- No real calls for service but just got a gun call
- by-lane is helping
- not alt of trucks downtown.

Mike

Anderson?/

Intel

- all hotels booked Fri/Sat
- NO rooms books for Sunday
- Total number trucks / total # of protesters
- any emergency routes blocked.
- red line if parked on cinetath.
- # propane tanks, # stacked up in infrastructure
- they are going to stay into Monday
↳ demo transitioning to encampment.
- # intel re: counter demo.

= Parliamentary priv access =

REDACTED

- we have 3 heavy tow trucks

S. Bell - likely need an injunction

- next 2 hours are the most imp. to set the tone.

• areas ^{that are deemed} critical to public safety

→ Language re. ① Requires you to negotiate & end demonstration.

② role to ~~for~~ proactively contact elected officials to end the demo - get them to negotiate a resolution

Shawn

→ Also wants LS @

- Sit Reps. Meeting

- Brookstreet

→ 11:30

Conf Room

- Newbridge Room

-
- will they give \$1 back to funders?
 - when will they report the account has been frozen

REDACTED

① Feb 2/22

- Next Steps Meeting -
OPS + Navigator;

~~Jan~~

7pm - 8:30pm

Present: Cb / Chief / John Steinbach / Erin Kelly /
Matthew Barnes / Jamie Watt / Amanda Galbraith

- No simple police solution to this
- I need to be lawful / ethical and not driven out of town - Avoid being the single point of failure

Steve K
had a
meeting w/
Fed Gov't
today

- 1 - Fed Gov't looking for a full refund to OPS
- 2 - Fed Gov't not thinking about military aid
- 3 - won't pivot on their vaccination strategy but willing to send out a media message to allow Truckers to save face
- 4 - Not likely an injunction

ERIN

- Press Conf went well
- PM is missing in action - this is a national problem + security

Amanda

- what is the end state? Where do u want to move to?

Low chance PM will negotiate ~~this~~ with them and if he does they will fire ~~to~~ you first.

Jamie

- Figure out a way to create a common front. We shouldn't pin yourself against PM - u won't win.
- Turn this away from politics but everyone

Come together.

(2)

"finger in the
dyke"
"my point of
view is not
pulled out of my
ass"

PS - how do we bring broader civil society to the
conversation?

Jamie - need to convince people the threat is real
and it will result in carnage (lost that)
there will be blood on their hands if we
don't come together.

"influence tree"

John S - make sure every politician / BIA that they
are with us
- bring in people from pro/rational level.
It's either in with us or in with them.
city

Matthew B

- we need to get a consistent message through
and not so responsive. Need a unified
voice

PS

what do we need to do more?

- more arrest/tickets/use of force? Then what?
- Go to the politicians?
- Go into big lockdown mode

① massive show of police presence &
then hold hands and come together.

② Bigger lock down of city for
weekend.

Erin - Use job to keep peace and keep people protected
- When a take a hard line - citizens of Ottawa
want this - but not everyone
- Need to acknowledge not everyone resonates as

finger groups.

- this is a national problem and PM needs to get us out of it.

Taine

"people want a to do in job" - when does that begin & end.

- when is the chief responsibility starts & ends.
- relationship & responsibility between chief & mayor.

ERIN

- Trukkers won't leave until PM speaks to them - this is what makes it a national issue.

Taine

their ~~big~~ day to day lives is impacted. We know they hold the level of govt that is closest to them.

- we need to zone-in on "the chief is our chief"

ERIN

- we need to be honest but the chief will lose the trust of people if the messaging exaggerated.

- They need to go out in lay charges but that may not be enough.

- 2 pronged approach
- ① we will lay charge and will do what we can
- ② but also recognizes if may not be enough.

- understood this may be beyond a municipal chief ability.

Gaine

- Then we should then create a common front to get mayor/prov/fed to come together.

ERIN

- Does the PM have any incentive to get involved
- we need a common strategy to show this is beyond Ottawa

John Steinback

- Not sure people believe the OPS is at its max

BRIN

Have u done everything u can?

PS

- yes, given the circumstances so far.
- we've got to contain Wellington and take back all the other street.

ERIN

- If u do that and there is a riot u will get the politicians to get out
- Trukers are expecting a crack down
- Trucks + Trukers are 2 separate groups

Amanda

- Need to have an inflection point or this last for ever.
- Need to show this does not help PM
- Need to step-up from police and influence the politicians.

Jaime

- ~~Hostage~~ Situations

isolate / contain / take!
- Charter Rights -
* public safety -

PS

- Building a coalition partner?
[OR]
Do police chief operations?

Jaime

Re-group and come back w a plan w recommendations?

Follow-up meeting in Navigator

Feb 3/22

Erin, Jaye, Matthew, Chief,
John S, ^{Wally} Amanda, CM.

Erin - (Poalie)

- Goal → get people to call down less than 10% of conversation and most of them downtown.
- Support for truckers is way down
- Nobody supporting the protesters
- the convoy had 53% - and the mark is 25%
↳ ~~that~~
- The press conference yesterday was very effective to decrease support for the truckers.
- * not a completely united city.

Police is laying more charges but pretty much to same.

Hydra problem

↳ fix 'probs but not attacking the big problem they will be upset long term.

(only short term solution)

- not satisfied in anything less than removing the truckers
- gotta get @ the root of the problem.

- PM won't get involved b/c no support for protesters
- PM won't get involved until Truckers support goes down from 25%.

↳ public expect when u will remove them they want it to be orderly. ↳ changes
~~harvest~~ x arrest

they want to
meet at PM
- Staying in
their trucks
↳ livelihood/
identity

- * don't support the protesters b/c they are
bringing down their message
- Truckers know their rights and aren't afraid
to be arrested. They have lawyers &
confidence. Cut off their source of funding
- They see themselves as the victims / Heroes /
Martyrs. They anticipate the police will
be violent against them and not v.s versa.

Protesters

- they are more varied
- A skilled politician can dial back a position + not
lose face
- PS → Game → Who can we bring in as a politician to
save face?
- John Stairack → Keep separate the local & national
- Chris This might not be a policing solution
↳ anger against OPS has come down.

Amanda

- concern the message "not a policing solution" came too
early!

Matthew

- Plan for today -
- ① Show you are doing everything in ur power
↳ need creative solutions
- tactics we are trying to
do is that it looks like we
are doing everything possible
to resolve this
- cut off descent
- not fear.
- police stops
- flood lights all night
- stickers for residents
cars

- ② What are we doing today? work today and figure out what the options are
- don't show face for 24 hrs.
 - Stronger signal what's coming this weekend - pre-positioning
 - get our media out there understanding our position
- PS -> leaving frame to build political leverage - municipal - pro - fed

Morn call

REDACTED

REDACTED

John - focus on action and then tell me what u did.

PAU discussion

Feb 3/22

CH/S. Bell / P. Ferguson / CH / J. Dulop.

What is our trajectory / enforced end

Need to make a decision today. negotiated occupation end *

Keep them on Wellington and hold red zone. Push / enforce

Plan

- re-oriented us to make decision.
- ~~developed~~ want tactical plan.

* stop noise on outside of red zone.

REDACTED

Briefing @ 12:30 re Plan Going forward.

Feb 3/22
12:39

looking for [- Options available to us
- Recommendation and
- Why

Mike Stoll

- need City (for public order)
- traffic
- Tow

→ PS ended meeting for team to get necessary
12:39pm info to do a
proper assessment

P. Stoll

don't
have
these

resources

so he can
make a
proper
assessment.

1/2/22

Frank Buzgn

Gary Conn

Nishan

Paul P

CH

Larkin

Jim McSwen

Todd R

Joe

Conteen

Ches

Carrique

Tanner

Pam M

Chiefs meeting to discuss Demo

+ OAK P + CACP

J. f. Campan

Ly Gattman

Feb 3/22

3-13:57

- consider distancing myself from the operations - rely on the experts that are there.

- can't be seen to influence the govt one way or the other.

Ches → - Fed Govt → there will be no bend

- we are in for a long haul

Tom Carrique → will work w OPS to engage the emergency operation committee and can feed it into their centre

yes

Ches → would like to be invited into the PEC
Gattman - still in area this weekend and if u need help and it is way

Have more regular meetings for practical/peer support. - Joe Contee will organize

~~Gattman~~

- Will be expecting more staffing ask w/in next 24 hrs? We will fine tune our request to our services

Feb 3/22
5:15 PM - 6:02

Situation in NCR

PM
Office

- Steve K, Rob Stewart, Kevin Molney, Michael Keenan, CH, ~~CH~~
- Brenda Luky, ^{Brenda} Press A, David Vigneault, CIS
- want to open a line of communication. (CIS)
- PM understands ind. of Police
- understanding on how to deescalate and end
- more & more there is a feel lease → how can we assist.
- understanding we've avoided the worst but now dealing w illegal protesters
↳ we are risking public confidence to solve this problem.
- gov't want to be helpful but has limits
- What can we do? If we were going to engage then who would we engage with?
- By-Law / HTA enforcement → are we charging people
- want to provide accountability to our leaders to

Steve K

- our mayor getting ready to reach out to PM and Premier of Ont. We need additional aid.
- ≠ military, but more officers to assist and contain it.
- calls later tonight or tomorrow

RS → Review of our status of enforcement @ this point?
Rob Stewart

Chief Stokely

- how do we calibrate our enforcement?
- we've been badly ~~informed~~ informed
- we've been issuing by-law, P.O.s, charges and yes turning fines out

RS - What are consequences of enforcement? Fines & demerit point
PS → Yes, if they are repeat offenders.

RS - What is the leverage you have?

PS - if you want an assessment of risk of this demonstration. Please frame the questions properly so we can get the info we need.

RS - PS Don't appreciate us suggesting I police differently based on color.
PS. Our observation is very insulting to me!

RS. I hear you

PS - provided a detailed briefing about risk assessment

- don't care if charged w/ criminal offence
- distain for police
- they expect there will be a violent confrontation. Martyr status.
- if killed/injured they will have status
- they know we don't have enough tow trucks.

- would need every single POU officer in Ont. or Canada to safely dismantle the demo.
- we don't have enough cops, POU, tow-trucks to move the demo.
- we've had lots of other members support but now services are calling their folks home b/c of other demos.
- we are demolishing the Conf. Park

Brenda Now ~~we~~ ^{we have} a better idea of the

Brenda How do you think we can be useful to end this?

- PS - Resources / analysts / traffic / public order
- we will be calling everyone that is on days off (cancel their days off and then working again)
 - we need something more from RCMP to manage Traffic issue this weekend
 - Beyond policing - what can civil society
 - No public order commander in ON that can say we will do this safely, w/out loss of life or not.

SK - we can support \$1 and ~~and~~ ^{RCMP} as much as possible

- Not trying to question ur operation but just to understand
- Do u think it's worth engaging with them? Can it lead down a path of negative consequences? And who?

PS - yes

- As a cop we have oblg to do everything b4 using force - otherwise the manner of blame
- electoral official should consider, assess & implement if possible before moving to force.
- No sure how to negotiate b/c 7 groups - we've did our best and that's why things haven't
 → look for an entry to engage the 7 group - Odds drop off the more wolf groups

Who? Bob Ray type person

SR - if we wanted to have a meeting the head of 7 groups?

- PS - yes there are 7 core people that will ^{necessary} be
- DR, Peter Collins is ODP to assist with the negotiations
 - need someone that understand tactic -

SR - Masters need to do something more constructive that just watching

- need to be clear what plan for engagement would be
- I never hear a say "yes" it's productive to negotiate.

PS. - I need constructive conversation + questions from all levels of govt

Brenda - want to continue this conversation.

Mike Kerran - we've been able to map a command and control structure on the other side. Who are the decision makers?

- PS/ I'm not an SMC in this.
- need a better briefing cycle from the SMC's from RCMP, OPS,
 - No one King pins. There are gaps and redundancy in the group.
 - I have Navigator on full time pay - AI help.
 - This is a sophisticated but loose knit group.
 - Like Elquad 911
 - we sat in Gofendore - if we end the \$, they can get from others them

KM - how do u then negotiate?

PS - u start at their base - that's been consistent

- we've had success in the original 7
- good if u can get them neutralized
gone and then we can go after the core wolves

David Vigneault (CSIS)

- this is unprecedented
 - The ^{social} media is creating reactions.
- (1) command structure - we need to break this down better.
We can look @ foreign interfer
 - (2) Observed the people involved are horrible (ex-cops) - might be some things to be done to expose their roles. (BIOPS)
 - (3) Notion of engagement - people below the PM & ministers that may better understand the dynamics
Today pres conf -> she is more organized! They have lawyers.

Fear is really now we have citizens will go in to create violence, lack of respect / trust in govt for us to address ~~the~~ their problems - fear we will lose them.

PS = all the Chief of police were just
briefed and nobody has a solution.
- ~~This is~~ We don't have a policing mode
to deal with this type of stuff
- How do we re-calibrate our municipal
prov/fed way of policing

RS - thank you for ensuring what we feared
last week happen

Short term - we have a protest out of
control that has turned into an
occupation that we need to deal with

What do they need to look like they have
a win? Is there an expectation on our
part that we start engagement / that
fed govt acknowledgement of their issues
they will pack up and leave?

PS - Possible but I'm not an expert in
negotiating

- We are putting a different plan in
place this week so we don't have
last weekend

- watch what's happening in Quebec
he walked things back but he didn't
lose force

- There are options that haven't been
explored yet.

Meeting w OPA re Staffing

Feb 3/22

Present: Chief, L Branco, Chief, Trish F,
Blair D, Matt Skiff, Bill Cole,
Steve Bull, Cpl, Steven L, Kevin Maloney

6:03- 6:25

6:25-

6:49.

Cont.

not so clear

success

Trish

Goal - trying to get members to volunteer but

aiming: 53 OPP → 7-7 work hours.

50 RCMP

This weekend:

(1) Traffic posture

(2) Neighborhood enforcement Plan (this is why
↳ we can't get into ^{targeted} neighborhood we need our
in current staffing. extra members)

(trying to take sack some of the streets)

asking for all 3 platoons to come in and
work their shifts this weekend

Skiff

- what is the position re compensation?

Bill Cole

- if we bring people in can they be assigned
outside the hot zone? so we don't overburden
them.

PS

- we will need to talk about this when it's all
done. This is something brand new for
us. No policing model for this

Feb 3/22

@6:45pm

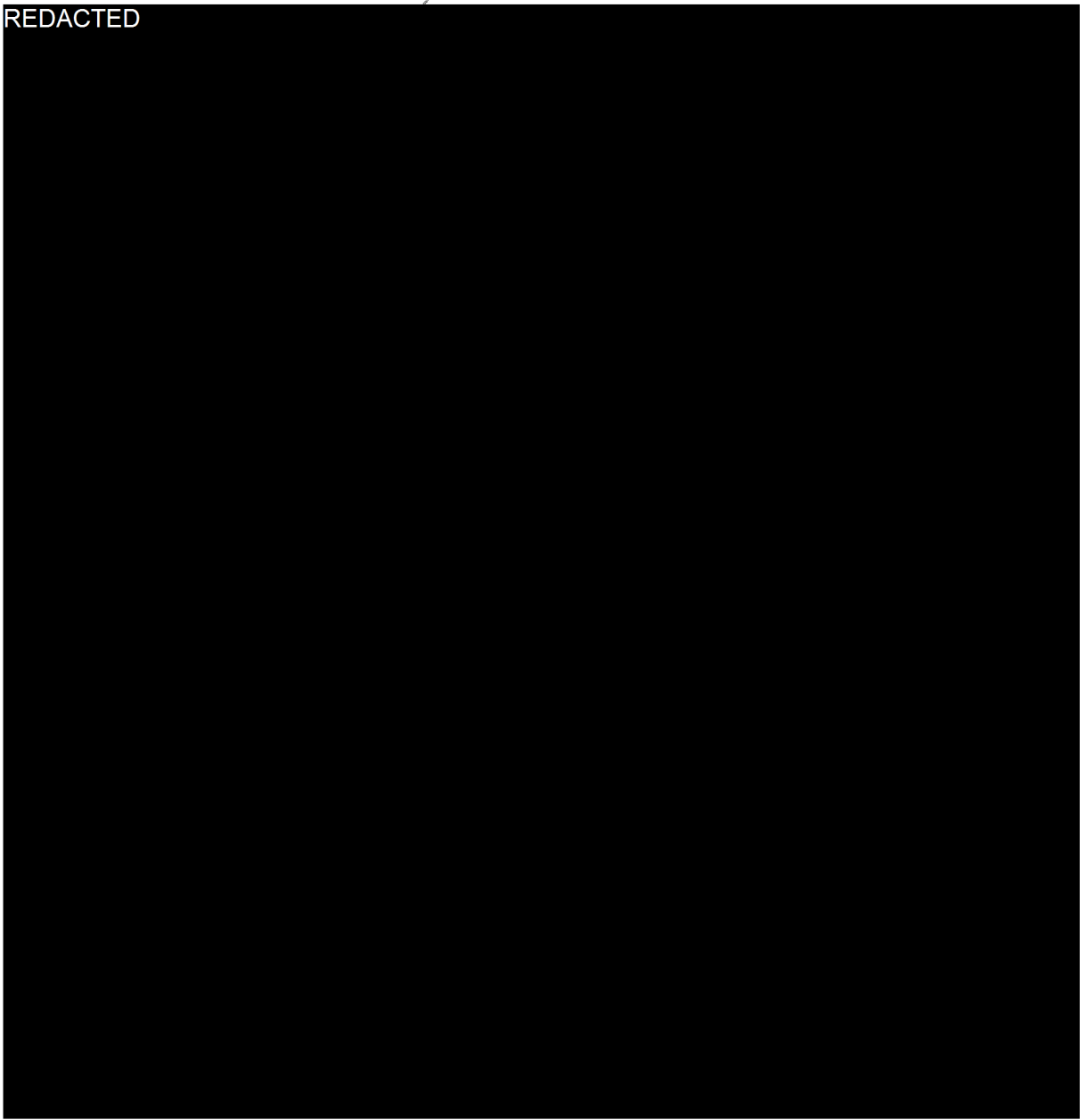
- Chief called me and asked that I been on long call with him for next 3-4 days.
- He asked if I've been taking notes.
 - I told him I'm acting like a scribe and capturing everything
- He suggested to also audio record some of the meeting. - just in case

REDACTED

Meeting in Chief /CH/
Kerrin M /

Feb 4/22

REDACTED



Meeting w/ GofundMe

Feb 4/22

Present - Morgan, DC Bell,
Sean Farrell, Keelin, John Kanser
Darryl Walsh, Roberts William
Rachel Pollio

GFM

- Committed to de-escalate the situation
 - o spoke to mayor office
 - o spoke to org of campaign
 - o met internally to dis

Convoy said:

- working w/ OPS to ensure activities remain lawful!
 - ↳ we have police liaison teams to speak to convoy organisers & truckers

Anyone in this protest see violating laws & how they would go about stopping it? ^{NO} ^{straight answer.}
Outside agitators are not part of our protest - People trying to sabotage the protest

- SB not my info from on the ground

Active investigations?

SB yes, beyond the active ones where we laid charges

- we've had to re-deploy our entire police service to neighborhoods - we've had to go to extraordinary means to re-instate calm in our city
- people are scared in their own homes

- letters from people from Ottawa.

SB - watch counsel briefing & forum afterwards.
again in press conf this morning

- pull up clip of CBC news from last night
How they

Robert Williams

- any arrests to date? yes

SB - ✓ 3 separate arrests

① weapons

② threats

③ mischief.

- 14 ongoing assault investigations

- trying to educate our public
on how to make a complaint

- Rideau Centre has been closed

Morgan → internally - got together this morning

- will not release any more ~~to~~ to the
convey

- terms & conf are being violated

- want to use some info today but no
quotes

- define a charity to direct the
work with them
funds to

- targeting 5:30 PM our time for them to release the info.
- don't want their actions lead to further escalation

Present: Chief Tish, CH, S. B. Clr
Michel Martin, M. Stoll, J. Dunlop. ①
POU Plan John Ferguson, Peter Collins
K. Bryden, Carol Laurie, Feb 4/22
- Mass arrests 17/ Apr 4-5:00

- Can take 4-6 hours to tow these vehicles.
- significant arrests even with our present arrests.
↳ we need to have certain facilities.
- yes would need to plan for significant arrests regardless of the plan we pick. Tues or Wed might be too early.

Recommended option is:

#2 - Mass arrest plan

- this will ensure they can't go back to their vehicle - we need to plan for this.

What's difference between #2 or #3?

#1 - target
rideau/sasse
group.

#3 - everyone out of the downtown core

#2 - just concentrate on Rideau Wellington and give option to leave if they want.

PS can't plan for #3.

- don't need to go down to STAM
- don't want them overplanning.

MM - can't go after everyone @ once 4/c of volume

(2)

- Need to continue to try/effort of true negotiator
- Embrace in intelligence - will know #, name of people by next Tues/Wed - won't be going in there blind.

Not - won't do anything w/out 24hrs surveillance

PS - Good assuming ① Neg strat gets updated right up to day of. And needs to be communicated by a trained negotiator to the truck people
(negotiated strat evolved from PLT world) and demonstrate Neg have failed or hasn't resolved the risk.

John Ferg - negotiation plan is in its infancy - is there anything negotiable - what can we give take

P. Collins - We need ~~Chris~~ McClure (D. Sprague) on ground in us. Need 6 opps, negotiators and come up w a plan. We need a surge and a link into intelligence

- Once negot fail, may ~~lead to~~ lead to barricades

- Need to come up w neg plan and some targets will be easier to deal with

- Does → Human Society may need to get involved

3

PS - want a full Neg. strategy
it won't be perfect but build on PLT
part into it.

- we won't take this down once, we
are working on a larger Neg. strategy

Option #2 - target first site of the big long
- Can we start neg. with that
smaller group? Frada Group
- Can we build this in to support M1 &
Stoll?

QE - yes, as long as we have a timeline

May - get PLT and negotiators work
hand in hand.

PC - for each neg. team a PLT will be
embedded

JD - PLTs have made lots of success..
Need to start cooking @ facilities if
doing mass arrests.

PS - what is mass arrests?

~~JB~~ -

MStoll - need a contingency plan in case
we people try to prevent from
accomplishing goal. - could lead to
mass arrests

SLB - processing facility RCMP. - they are

JD - looking ^{after it} have lots of cells but capacity to find a facility to turn into for men arrests.

PS - over 2 bore trucks and only small opportunity to get more

JD - is making calls and hopefully more info tomorrow

PS - who is the incident command?

- it's the incident commander working that site.

- Also there will be a site commander for this operation.

- when the operation goes down it falls on the incident commander to support the site commander.

& we don't need separate this-borg and commanders intent.

- if we need to re-visit it we can but we don't need lots of them.

- last final operational plan is not ideal? If so, then we need to update it.

MM - if we are now using use of force we need to update the oper. plan.

PS. - we need one OP but need to keep updating it and maintain version control

P Collins - ask permission for me to stay over weekend and next week and 6 neg from OPP.

CEI - yes we need updated operational plan and keep it update everyday.

SB - What are we approving?

What's the approval to go to next step to do tactical removal?

PS - once we reach point where reasonable neg steps have ended to stop unlawful activity we can then take temporal bite.

PC - when we think neg aren't going to work - we start relying on tactical plan.

MS - sent copy of framework for neg framework prepared by OPP Blouin.

Transition to another

PS - Chief wants a full intel briefing over the weekend.

KB - yes and will arrange it.

(6)

JD - No cooperation locally for tow Trucks but
possibly outside city

Feb 5/22

@ 3:56 a.m.

↳ J. Danlop tried calling
my cell - No answer

T/C briefing to all
Commanders.

Jan - 8 AM
- T/C to Q. Dunlop
- T/C to S. Bell
- T/C to V. Stewart
Feb 5/22

PS

- Rushed a female police officer
- Express on Rideau
- fuel / propane amount
- although elders & emp park had to leave
- all night dance party / fireworks / bouncy castle
- this is an unprecedented road trip
- * not changing of plan - putting emphasis on doing what we said we would do.
- Nothing has changed re briefing or commander intent or mission.
- No deaths, no rats, no injuries
- doesn't elevate the risk we've seen overnight
- High level situation awareness.

email sent out earlier this morning

General Priorities

- surge & contain to get on top of security of ^{point} ^{person} D. Z...
- Communities
- Suggested pull back the night shift and overlap w day shift.
- Go and aggressively ensure the communities are safe
 - must be careful & prop to safety risks they are assuming
 - * enforce contain restore a sense of calm
 - I trust their discretion if they see something unsafe
 - This is not to be standing around drinking water and keeping warm.
 - Make sure in dictating brief w/ Sgt / S/sgt on my direction

Dave Z

- what do we do w the arrests?

PS - take that Offline and figure out the logistics.

PS - want the night shift pushed as long as late as possible

Bring in East/West to centre - & this will increase police presence

where safe & appropriate and discretion applies - & take enforcement actions.

- take action where appropriate
- over police today & tomorrow.

Paul Burnett

- not seeing anything yet re incoming trucks

PS - don't take any resources away from the demonstration

- Closures - close early and keep closed

- if it's already in plan to close then do it and then we can re-open later

On reflection - we waited too long to close things.

Russ Lucas

- & Quebec agencies to close, and only allow essential workers in to

J. Bell - like the early closing of what we have established.

- Kamps may be problematic.

PS - leave it to u to close as early and as long as possible

PS

- Need to go after the fuel
- it helps them keep the trucks
- unsafe / unstable environment
- it has to come to a stop now
- what are our authorities to change anyone involved in providing fuel to that area?¹
 - ↳ cut it out from the source

PS
Fuel is
our
priority

email from Crewn - adding + embedding
- RAG to change arrest mischief
↳ Funding - done

REDACTED

PS

Cut out the fuel

- is it contributing to the
illegal activity

- using the kids as shields
- target on this
- it's an unsafe / unlawful demonstration
- don't bring anything in s/c it
contributes to the risk

PS

the plan we agreed to yesterday - we are moving
forward on the negotiating

- like side chunks to manage the risk
yesterday's
Rideau - Sussex. - - SJAM

Today - Conf Park. 666

TRISH

- NCC was asked to clear the park

Jaime

- Trespass to property Act.

PS

- Very dangerous location

- support the larger demonstration

- rejected the elders.

S. Bell - we can do both - Rideau + Park

JD - Major incident commander

Russ - Incident commander

PS - want to know in advance of any
Chor

Major areas

Conf Park
Rideau
Wellington
Stam

POU Planning
Negotiation
Threat / Risk
assessments

REDACTED

REDACTED

PS

May give us legitimacy to use
force if neg fails.

will call OPP to get Neg extended

PS.

- Want a letter to Mayon & Steve K.
 - ↳ pursue a procurement for tow trucks and heavy tow trucks.
 - this could take time
 - What do we do in meantime?

Put barricades around it?

- just make sure it can't move
- charge it for everything we can
- this becomes our pound - create a pound on Rideau & create a pound on STAM.

- Typical stuff ain't working. Be creative

Briene

Get members to move the trucks!?!/

mass arrest & protesting

- 200 trees
- Gym for arrests (mass arrest facility)
- phones for lawyers

Feb 5/22

texts and
call CH to ask if OPG will
be participating in Paul Champ's
Injunction @ 1:00 PM that day

REDACTED

Vanessa - called Paul
Champ to get a copy of
the application

- Paul Champ -

Injunction @ 1:00 PM.

Decision - Vanessa will
appear @ 1 PM
and have a draft
enforcement order in
case judge grants
order

Kyle =
Surety police.

REDACTED

Sat Feb 5
7:07 am

REDACTED

Present

Briefing PLT Supervisors & OPS/OPP
Negotiators

Chief, Tish, CH, Patterson, J. Feltz, Mania,
Le Phung, Le Carvello, CH

9:30 - 10:04

- Chief - Meeting in Fed Govt @ 11am
re mediation
↳ wants a briefing re overview of negotiation
with demonstrators

Phung

- Commanders have shifted recently. No willing
to talk if we aren't willing to sit @ the
table
- Not going establish gains unless we give
them comfort. (toilets / re-fuel)
- they have a handle on 80% of the trucks
there.
- directed ~~them~~ OPS to speak to lawyer - as
of yesterday now saying call them again.
- Need directing of what we want:
① Who are the leaders.

- only discussing {
- emerg lanes
- safety
- comfort / fuel

- everything on table but they feel we
haven't show good faith. We only ask and
don't give

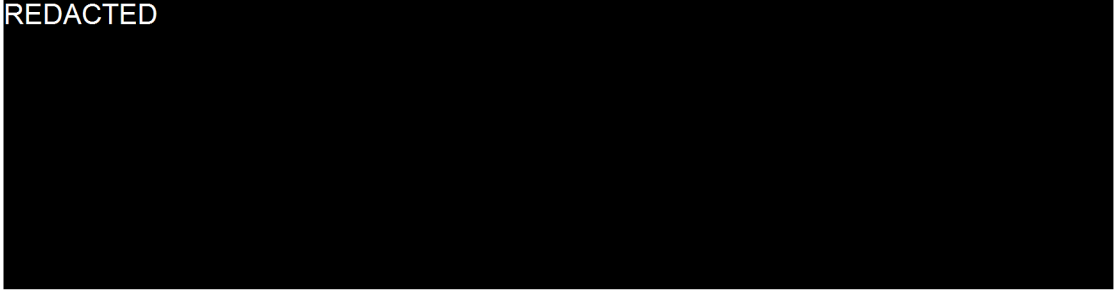
financing Team Belliveau -
Briam Peckford - Retired Politician.

Louis C - we are at a stall. But still
believe we can resolve this

Phiney - if fed govt is willing to tell what they
want to give up - this will progress
the stalemate

PS - we want to inform the fed govt as to what
they want. Inform but we can't speak for
gov't ~~gov~~

REDACTED



P. Callows - can share info for intelligence
purposes but not necessarily with the
politicians. PMO office would get info
from RCMP.

Convoy Briefing #13

Sat Feb 5/22

Russ Lucas.

10 am -
10:25

- 50 people in Hill
- 200-300 army
- 500 trucks in area
- Farm tractors arrived overnight
- 13 new convoys may be coming today
- we will do sporadic closures @ bridges & on ramps.
- Traffic is fully deployed.
- OPP helping w temporary ramp closures.

PS This strategy is more than last week?

Russ - we can't ask to close the ramp but bridges are more complicated.

PS I want things shut down - get the staffing

- 63 approved - Ministry worked with overnight.
- Board approval needs to happen.

Meeting w S. Bell in Teens

• Discuss the role of the Crown 10:26 - 10:30

Criminal Occupation of Ottawa
other can we get them.

- 10:30 - 10:36
- Mail LS to set up meeting w D. Mac / Suzanne / Bell and us.
 - also asked that the doc prepared by Crown be set to S. Bell.

REDACTED

Present

NCR Meeting (w/ fed gov
politicians)

Sat Feb 5/22

Brenda Lukie, RoS, Gody Thomas, 11:02 AM -
Steve K, Jacqueline Bogden, M. Duhenne 12:00
Steve Box, Inx Neville, CA, Chief, S. Bell

- Update and then interaction in protesters and options to do that. Engagement may be good idea from ministers but still hesitant.
- Not a fed issue sat as part of a team.

Chief

- Demo today / 13 small extra convoys
- some bridge and rd closures.
- More officers dedicated to pub. neighborhood
- field back out night shift.
- RCMP being sworn in today
- S. Bell 2pm intelligence briefing
- Stopping fuel now, stopped Grofundre
- communication in Crown.
- Elder negotiations ended - NO good faith.
- Supt Patterson briefing
- Dr P. Collins leased to us for past 5 days
- 7 core convoys - represent approx 80% trucks
- Not substantive changes in the leaders
- Only thing we've been successful with:
 - evening lane access
 - high end public safety
 - comfort / fuel in areas.

their questions

(2)

- > more of a sense of hope than the other day
- > political engagement - bringing province in would be appreciated.
- > what does "everything on the table" look like re their asks.
- Mike -> most of the mandates they are upset with are prov. - How do we engage them
- + changes linked back to insurance] transport authorities
- + any support from gov. to re fund support. and then only use them for next 18 months.
- + We know Brian Beckford - legal fight against not being able to fly from BC to Newfoundland
- new sources of funding & working w Banks to ensure there is scrutiny to curtail everything they can
- continue to work w CSIS & OPS to ensure info is shared.
- * NO sign of organized violence

(2)

- they want more trucks in parliament
- we have offered everything we can offer - we are @ a stallmate
- they are open to more negotiates but we can't move it forward.
- They would be open to govt to negotiate with them.
- They are looking for PM meeting, be heard, Minister.
- Henry Jean Belliveau

3

- Brenda looking @ procurement rules to get tow truck support
- Police are not negotiating the global issues.

Steve K

- Premier called Mayor but so far nothing
- Prov needs to get engaged on this.
- Prov has a plan and should be able to share it with them.
- they need to be engaged meaningfully
- Tow Truck issues
 - Done in Ottawa
 - We only have 2 in OC
 - ↳ they are Transp
 - concerned re safety.
 - Renewing ~~the~~ their K to Tow Truck - are they bring K to city
- City will get engagement in the discussions but they don't control the mandates
- Not sure what can be offered to them to get them moved off.

Chief

- demo will be smaller than last week
- We have to deal w counter protests as well (smaller but more volatile)
- 72 hours away from a substantial intervention
- need to ensure the prov is part of this

Si Bell

- proceeds of crime investigation re: Grofund Me
- Transport Canada - apply pressure

Brend

- looking @ procurement + meeting @
Whitney - 4 protesters knocked down by an impatient driver

Steve K

- ° Injunction - preparing the docs + working
- ° do we go in together w Ted Gory w ops
- ° if we do get an injunction, what do we do?
- ° legal framework but what does it give up.

Brenda

- need an enforcement order - Doesn't
 change anything from police - still a
 measured approach - Does not force us
 into anything

Mike Keenan

- is there a legal tool that Ops needs.
Look @ Reg Orders? Or a legal
 authority we need? A prov.

P.5/10/14

- injunction

- more of a stick to get them to act and
 get them to do something to do.

- not a broad tool - But imp. we show we
 looked @ it.

Re/S

- NCC would have to be consulted re
 injunction.

- Will take this as an action item and
 get back to you.

Rob

By-law / licensing / MTO

→ Rob will follow-up w MTO and improve their livelihood in short run.

Follow-up

ASK Chief

- provide us ~~Home~~ advice about engagement
→ a stepping stone (not JT or a
to meet tomorrow? Fed monster)
w someone as a
starting point.

Today

- Fed interlocutor to be identified by Today Thomas
- Injunction ~~→ would~~ need to show we can't enforce it. Judge could say you don't need additional powers.

Chief

- Hope to get more tools on Hwy's w Transport.

Today Thomas

- we can provide planners/logistics.
- let think differently about resources.

Chief

- US convoy / ?
- CBSA is Cooped in and looking for truck people. Not seeing a flow of people coming to join

Steve K

- Shouldn't someone from Prov not be on they calls?

Rob

- good idea - we will take this away

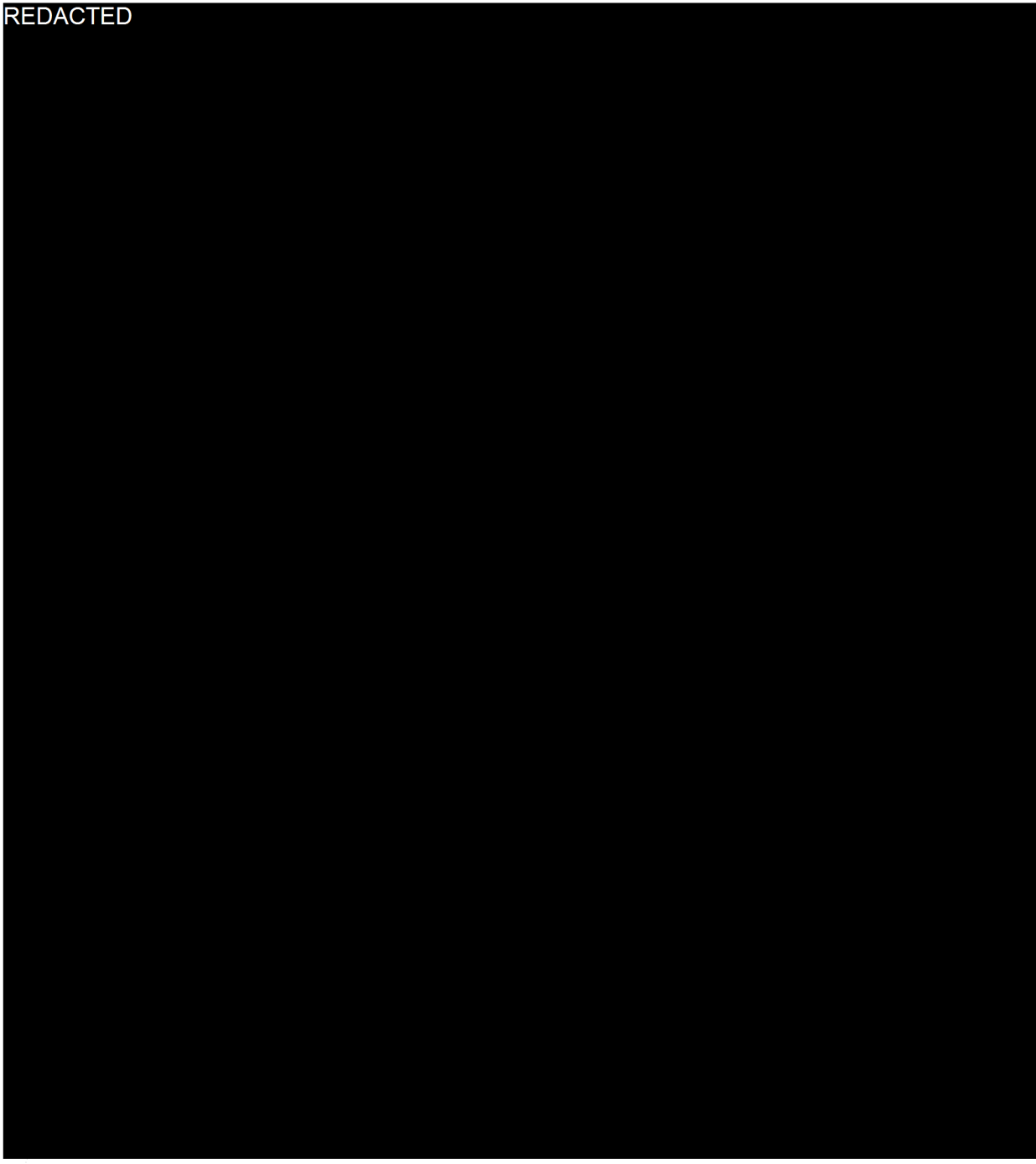
Meeting w/ the Annals. / LS.

REDACTED

Feb. 5/22
12100 -
12132

REDACTED

REDACTED



2:00-2:29

Feb 5/22

Injunction: Motion re: horns.

- Paul Champ.
 - ~~Keith Wilson~~ - 3 of the respond ^{for contest freedom}
 - Justice Hugh McKeen
- Lawyer for Justice Wilson
L. Tanara L. Barker
P. King

Keith Wilson

- horns will not sound between 8pm - 8am
- reduce and structure when / how sound horn
- submission don't have all info to make informed decision
- request the apsc be adj for completion of factum
- this is of national importance
- one of Def don't own a truck, another def doesn't have a truck here and last def has never sounded their horn

~~Champ~~

Champ - Request an interim order while the adj

- its severe, prolonged and def is even saying they will sound the horn for 12 hours.

Const

- Problem - an injunction is personal. It must be enforceable. I need a complete record to frame notes properly.
Contempt - remedy against people themselves. (fine / incarceration)

→ Who does that order enjoin if just to an area

- ° can only be enforced if we know to who it applies against.
- ° ~~Can~~ To whom am I enjoining?

- if I grant an injunction ① enforceable
- ② enforceable against certain people

Point is

- what if other come ~~along~~ ^{along} how do we enforce it
- whether it is a class action or not, interfering with enjoying ones property is ~~an~~ interference with property (nuisance law)
- b/c it's an imp matter - I have to give Mr Wilson to read them.

Champ

- ① adj for no more than 2 hours. b/c causing harm to citizens.

Court

How am I going to make an enforceable order
 ↳ it's an order that affects the person

Mr friend is entitled to put in a factum

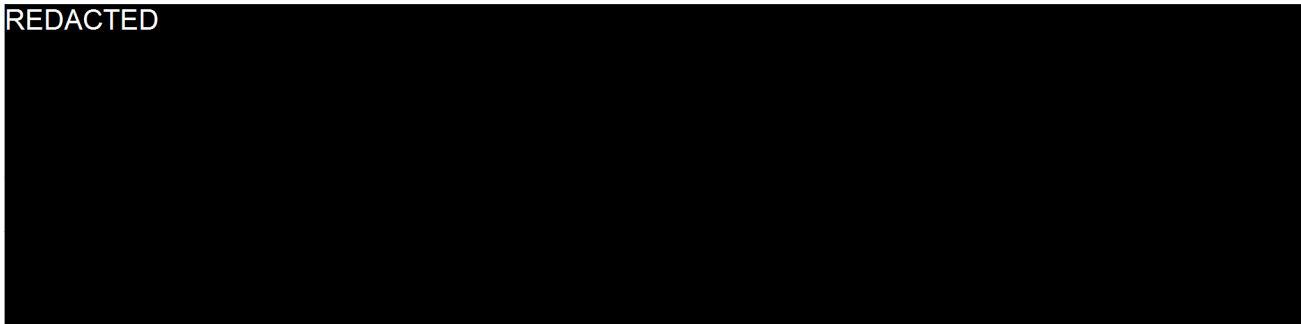
Adj to Mond @ 1 pm.

↳ want all the material and will make an interim order.

I would suggest it be limited to a short period of use and Not 12 hours.

REDACTED
REDACTED
ED

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Serge Arpin, D. White, Matt Laloff,
Meeting w Mayor, Chief, CH, S Bell,
Steve K, Trish Ferguson, M. Gravel, 3:48-4:22
Champagne,

Mayor - 2 tow truck issues? only 2 @ OC Transpo
- what about Military tow trucks.

Steve - Need tactical operation, get a warrant &
production order

Mayor - Surge policing,
PS - started ~~last~~ last night

Mayor - ability to prevent gas stations from selling gas
in cans? NO

Steve K

↳ MTO - licence suspension

David White - Need a police operation to pressure
them to get them out.
- insurance issue, we aren't really going to
help today

Mayor - spoke to premier yesterday
↳ anything a need

- reimbursement for protesting → NOT in effect the
new police services act.
- fuel in confederation park?

PS - More effectively interdict on stopping gas
going in and out re gas.

Trish - ops were in there overnight - cans were mostly
empty. Prepare was for the food. Fire
inspector didn't have concern

Today - they are now buying gas in today for food &
not trucks

- Can ~~the~~ RCMP take over policing in Ottawa? NC
- Katherine McLeamy motion?
 - > Command and control & under PSA

Matt Wiloff (ML)

- what kind of people on the Hill right now?

or
-> more resources?
-> we are asking for that every day.

Trish - yes, less tolerant people and looking for a fight

ML

Do we have adequate resources on the ground if violence erupts?

PS No, not for a full riot.

But yes to negotiate and talk out smaller chunks.

Yes, based on the current risk factors we are dealing with.

ML are we close to an all right riot?

PS we're close. Now trying to get more resources, more negotiations, trying to get in the 2 other levels of gov't.

Mayor - Fleming wants ~~to~~ City to declare a State of Emergency. Only Mayor or Prov can declare a state of emerg.

David - Does not give in office more power. Except procurement, municipal can't impose anyfear

(1)

4:30 -
6:19.

Police Service Board Meeting

Item #1

- This is an active situation
- Day 8 of this occupation
- This is bigger than city of Ottawa
- One question in accordance to PSA.
"adequate & effective policing"
- PS -> - City is under siege, this is madness, this is madness, reflect on definition on
- No concrete plan to deal with what is just described.
- ~~to~~ everyone called back on duty
- We are doing everything w/in our power to keep the peace
- We are committed to doing better, doing much more
- Crown guidance to increase, impact, contradict the criminal behavior
- we have made efforts to engage fed gov to get additional resources/supports.
- This is a national challenge that requires all 3 levels of govt.
- Lots of support from OPP, RCMP.
- yes, we do need ~~the~~ ^{more} help.
Need: additional surge of resources
- Medium & long term
 - ↳ We need resource to sustain us beyond this protest
 - ↳ Can anticipate this type of demonstrations will happen again.
↳ Re-visit the PSA and how its integrated in other agencies.

Trish

Steven ① - need investigative resource 30 or 40
- amazing help from crowds range

- ② increased cyber crime activities
- ③ increased police communications.
- ④ evidence mg & storage that we will be bringing in
- ⑤ increased legal services resources and adequacy for immediate legislative changes for enforcement and changes

Chair Deans

- Focused on the immediate
- concerned can't solve everything right now.
- What do u need from us? Request the assistance from us? What do u need from us to get the city peaceful again?

Chief

- will go away and get u a list
- don't have sufficient resource to adequately address this issue

Smallwood

- This is a challenging time and we want to see this end.
- Charter right to stop movement of city? Don't think so.
- Idling of 50-cams - something can be done right now re horns & idling of trucks

Senator Chief - speak to D. White to get a response re charter issues

= legislation in East Coast to prevent this type of truck protest

Sandy - is it possible to fine trucks that are idling?
 - ~~to them~~
Chief - why can't we enforce the existing officers
 - we've been trying to negotiate this issue since the demo started

King - residents are being intimidated
 - The surge & contain has not resulted in ending our concerns.
 - we need a comprehensive plan of action if we are looking @ providing adequate ^{policing}
 - What's the plan to deal w/ staging area

Trish - we've been working with people @ Jetform Park to ensure safety and laws are respected.

Dale Norman

- different policing standard applied to this protest - concerned!

2007 Clayton SCC

↳ allowed to use road blocks
 - why we didn't use road blocks earlier

Chif - feel govt open to discussion to assist
 - negotiation is a core component of our plans

Carole Anne

- if we could all act in - it would help and

start meeting people
 - we can't just keep waiting
 - we want to know what is going to happen.
 - we aren't getting the answers we require

Chif

- level of coordination going into this.

Deano

- we need to take extraordinary action

- we need to bring this under control

- ~~at~~ section 63 of CC & unlawful assembly

and then get Mayor to declare a riot

and we can do a mass arrest.

David White

- no singular response

- assisting / supporting operation plan

- 5-63 to arrest action and news

been involved

- migration - legal challenges that come

from that

- not sure how he would frame an

order that is effective or enforceable

Chif - how long will it take to get to court?

Bears

5-63 we should be in court

David White - whether the riot is reality with

and is always being called @.

Chif - would a state of emergency help?

David White - yes, it does little

- NO additional authority
 Chair - who has authority to declare a state of emergency
David White that will bring this to an end

NO ~~FA~~ Emergency Act - extraordinary powers to provide extraordinary measures.

Chair - we need to declare the necessary emergencies to help us bring this to a conclusion

D. NIRMAL -> S. 63 - police can just use it w/out judicial authorization

White - What are considered to be effective tools to ensure ~~no further~~ it will be resolved in a peaceful fashion

White - The order may exist but whether they are practically enforcement is the question.

National Aid of the civil power - military can be sent in
 Defence Act

Need to make this a priority for municipal/prov/fed to act now bc other levels of gov't can act.

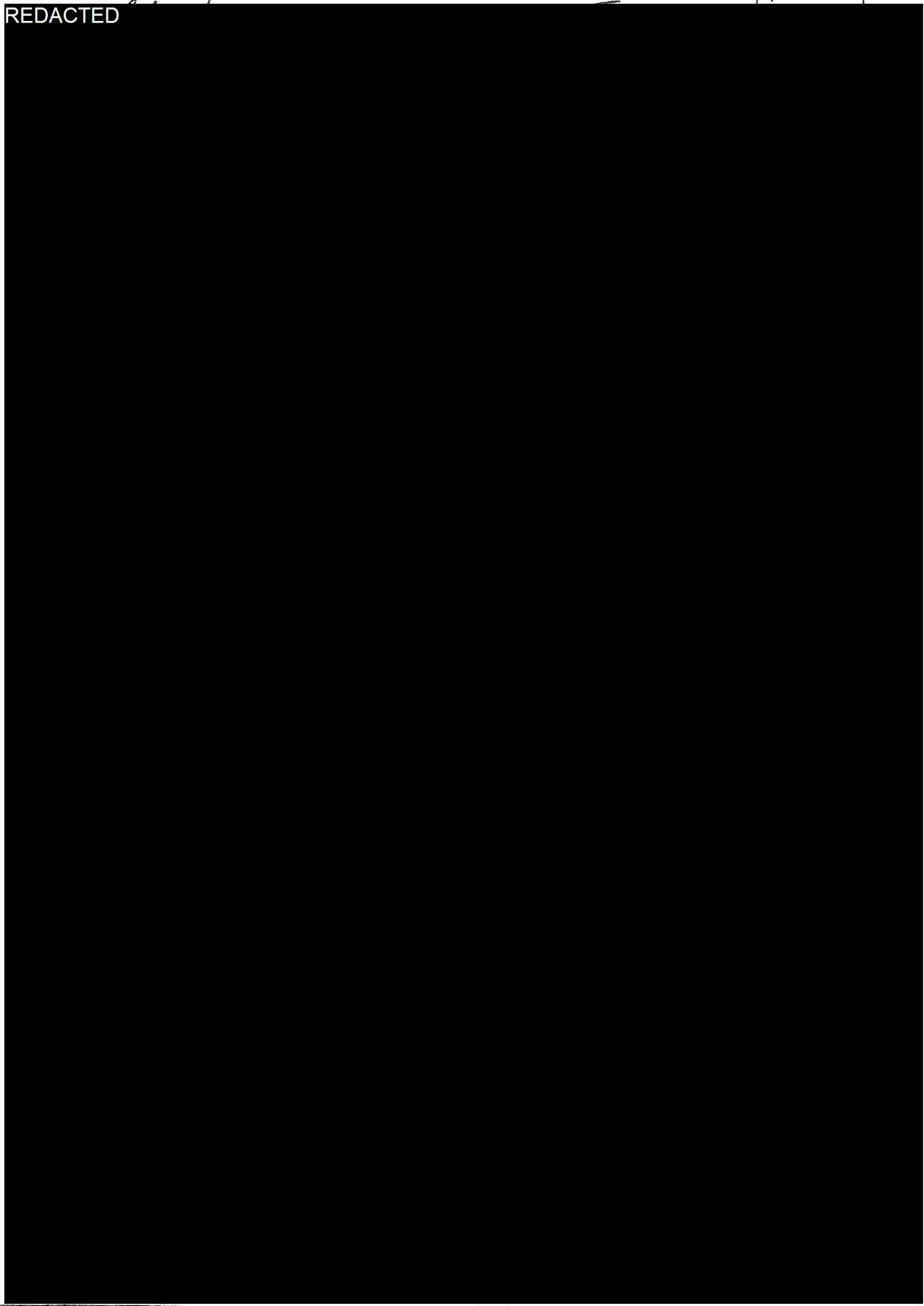
JT need's to get him respond to this, but won't tell him how to do his job

OPSB Meeting.

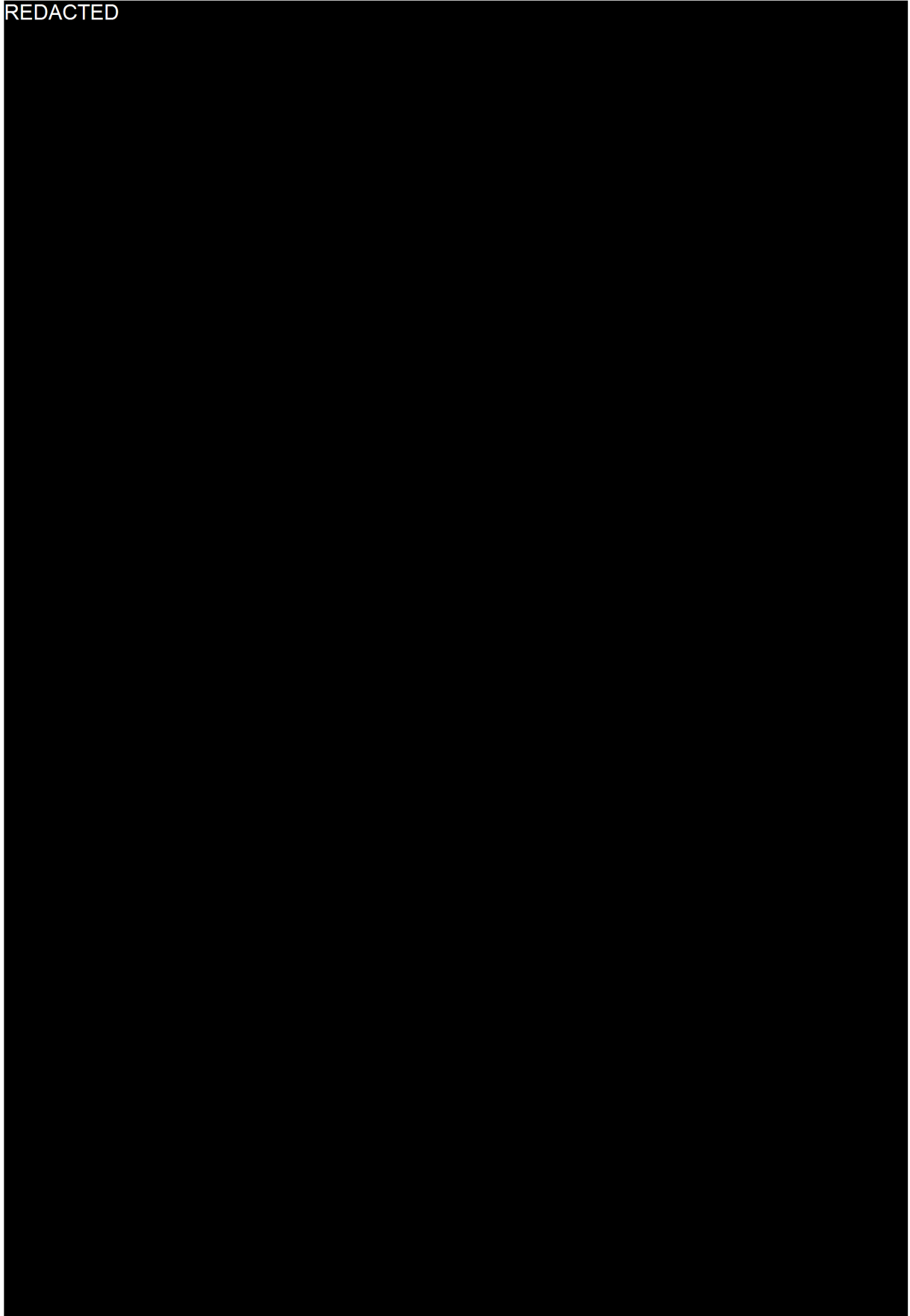
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In camera meeting

REDACTED



REDACTED



REDACTED

(3)

REDACTED

[Faint, illegible text visible through the paper, likely from the reverse side]

9am - T/C w S. Bell asking for research.
+
10:00 am
REDACTED
REDACTED

Sunday

Feb 6/22
10 am - 10:42 AM

Convoy Briefing #15

Focus today - Coventry Road
- Rideau Sussex

grit

- Mark Patterson is taking the major incident command role
- ensure officers are ticketing today
- Paul Bonnett 12 officers are being placed in zone to ticket
- Patts -> Coventry Rd.
 - will not be allowing any more fuel to be zone
- J.S. - we need charges to be credible
 - we are "turning away" message being prepared and sent to Patts for approval

Chief

- troops need clarity and consistency.
- now turning enforcement on Road.
- demo numbers are lower today.

- Meeting w LS

Feb 6/22

NRC Meeting

Feb 6/22

Rob Stewart, Steve K, CH, Chief,
Trish F, K. Maloney, K. Ayotte, Brenda Luky,
M. Keenan, M. Duhamel, Mario Di Tommaso, T. Carrique
Gody Thomas, David (CSIS)

11:02am -

12:06

Steve K:

- Meeting w/ Cabinet Ministers @ 2 PM.
- Mayor will declare an emergency in city @ 2:30 PM today
- Councillors demanding prov/fed become involved
- OPSB meeting yesterday was difficult.
- Things are ramping up. The city is looking for a way out and pointing towards prov/fed
- Lawyers are pulling together all the legal options. - synopsis of what we are asking Premier or PM to do.
- read 1-4 annual meeting.
- Mayor is saying it's out of control - he's starting to pivot.
- Starting to get a little hysterical
- Yasir Nakwi is engaged.

Chief

- overnight lower numbers
- stepped up by-law / towing / stop on fuel
- taken down conf. park and putting up fencing to hold it
- Cut off the supply of fuel.
- Shared intelligence w/ TO and Winnipeg is helpful.
- 3 day transition - we are in the 72 hour range
- # of trucks & pivots are down from last weekend
- plans to take out groups from Rideau / Wellington area

S. Bell

- harder position on criminal investigation - ^{fund} ^{ord} engaged in it
- fed licensing of vehicle - POA
↳ fire & crim investigation

(2)

- large tactical takedown was planned but not required
- looking @ success re negotiations - confederation
- looking @ resource requests right now. resolved successfully
- better legal advice and OPP provided a name of a lawyer

Rob

- tow trucks - need more to make a difference
- any other forces coming our way

Jodi

- we will support our tactics - avoid ~~free~~ tactical takedown.

Chief

- wellington is the most contained - won't need to move those trucks - they are in a make-shift pound
- most concerned area right now is Rideau/wellington
↳ quebec group and aggressive

Thursday - fuel issues

- ↳ we negotiated cancelling days off - This comes to an end tonight
↳ now we fall back to original numbers and then add the other services.

- Tow trucks - only 2 from O. Transpor.
↳ heavy truck driver licence -> drive it away
↳ will get this info

Mario DiTommaso

- ↳ have u considered / consulted w MAG.

Chief - yes.

- been in contact w CROWN since prior to the demo
- challenge is not can we do it, its what's the efficacy of doing it. Once we get the fuel dealt with, then we can start using the CC provisions
- will need help from RCMP - Mass arrest strategy / facility.

Mano - support the approach taken

- and can provide resources if u send us a list.

- Towny Strategy would be effective in Ott.

Chief - disagreed what Toronto was faced with yesterday isn't what we were faced w/ last week

M. Keenan (Transport)

- any change can flow into licensing + insurance

- MTO - interesting Hwy act authority could be used.

- city should force local tow truck to employ in K (private sector industry)

Laurie Helton (prev MTO)

- bear in contact w/ OPS

- HTA is a long term strategy (i.e. demerit points)

Gody Thomas

- child welfare concerns for kids in the trucks.

S. Bell

- CAS has been involved and working with ~~us~~

David (CS's)

Look out @ orders - Nothing
CBSA

- low number of target that want to use violence but this is not their cause & potentially they could recruit

- foreign interference - Banks are aware of \$ and not being used to support violent activity / criminal activity

- No foreign money

Rob - engagement

- You are making progress and plan on making more

- engage a team as a means of diffusing it
- ~~what~~ are we @ a point to engage the protesters.

• Timing & negotiation between negotiation & enforcement could work.

- concurrent activities
- 2-3 days out to get the worst actors out of the Bay. Get the focus back to the leaders of the truckers.

J. Bell

- We do have a primary org that speaks for $\frac{2}{3}$ of the truckers.

ASL - run names that could be used as the Interlocutor

- ORON Kelly

Rob - not yet got by-in @ ministerial level to do this. - negotiate w/ truckers

Steve K

- willingness to join in but will not initiate a meeting with them
- ^{or} they are looking for a move from feds

Norris

- No appetite to engage and think fed gov't needs to step up and engage

Godley - if not Ottawa, would prob be looking @ Fed Gov

Manis - yes, this is a Wicker protest b/c of mandates @ the border that Fed Gov put in place

Meeting in Command.

Feb 6/22
12:34 PM

Chief

- we want 3 lawyers from AG to focus just on demo; we want a private lawyer, we want a charter lawyer.
- What is ~~on~~ our Irish list.

Retired

- can we use retired members to do investigations
- yes, they can provide material supports

Michelle - Send ask list by 2 PM.

REDACTED

Chief - what do we need in 3 hrs - 30 days need to address the demo. What do our partners need. What other resources do we need to operate

REDACTED

- Heads of financial banks.
financial lawyer

Meeting w Navigator + Command

Feb 6/22

- What our asks for civil society
- mandatory minimum.
3rd office, 10 K.
- Nova Scotia legislation

Meeting w Navigator + Command.

Feb 6/22

Strategist will help us:

2:52-

- ① what are we asking for
- ② Current state of politics

Jamie

- Convince Mayor ^{calls} ~~write~~ with us
- Make common ~~write~~ with us
- Need to convince him we are aligned
- Convince him we have the same goal - effort, new effort
- almost everything hinges on the 4pm operations

ASK

Expect

Surprised

- What are we asking the Mayor?
- Tell him we are doing more
- Need certainty about full financial cost recovery.

Meeting w Mayor & Chair Deans.

Feb 6/22
5:10pm -

Present: Chief, Mayor, Steve K, CH, K. Maloney,
M. Gauthier, B. Dunken, Chair Deans, S. Arpin.

Mayor

- received the list and now will review it

Chief - Jetform Park plan to take down @ 4pm
list - the suggested framework to consider.

① - you decide what u want to change.

Get Dr White
to look at this
and get before a
judge w/in 48 hrs

By-law - increase fine / enhance jurisdiction
- Kingston is under a different system
- OPS to increase fines and bring application

Small legal
working group.

* OPS to provide ideas about what would help the
M.O.T.

- municipal
lawyers w this
type of specialty

② increased delegated authority.

Insurance, ③ Watson: related to direct demonstration cost.
- will need to get some of these people on zoom for
association discussion
etc.

- Daily EOC meetings.

Watson

→ OPS need a face of this for regular media
(bilingual)
→ Chief to OK will look into this

Advocacy

- 1800 additional members. that come from other services

Watson

- follow-up w
- fed, prov, ask
- cyber
- financial
(sol general)
- public safety
Canada)

Drone prepared a letter that will be sent to the
2 ministers - copy 2 ministers and then Mayor will call
Ford & JT

- Request for lawyers.
Watson will have to figure this out! - need more than consultation but embedded into our service

- Request negotiations.
- Steve K -> fed level arrest very interested in getting involved. Prov not interested

- Mass arrests
- Where are we putting them?

PS - mass evidence gathering and storage

Mayor - Clear out our trucks and put some seized vehicles there.

Mayor left meeting

Steve K - will ask our lawyer to look @ the public health angle.

Steve K - ask Fed & Prov for a formal / public statement they will provide full cost recovery

Serge Alpin

- Need a significant injection of \$ and support

John Steinbock Chief yes

3

John Steinbach

Feb 6/22

7:00 PM -

7:26

REDACTED

- recruited him @ REDACTED

2018. his wife of REDACTED

REDACTED

- wants to go into politics

↳ makes controversial statements

→ REDACTED

↳ they need a campaign mg.

↳ PS older brother takes job

↳ 2018 fall PS makes a donation to

REDACTED

→ REDACTED

campaign - PS brother working on it

REDACTED

- Personal Relationship

REDACTED

Briefing to the Chief w/
Shawn / CN / Vanessa

FEB 7/22
6:30-7:00 PM

REDACTED

REDACTED

7am - TIC w S. Bell re presentation & list of contacts for Q.T. office
7:10am - sent email to J. Fergusson re contact list for JT
7:30am - sent email to Vicki re extension of MUI's and sent her a template

NCR Meeting

Feb 7/22
11:00am

~~Steve K~~ Rob Stewart

~~Feb~~ presser @ noon

- enforcement not responsibility of city or prov.
- provide support to city to resolve this.
- this group will be used as a message that we are coordinating
- intro to this group Mayor, Sol Gen & Fed Ministers
- share learnings and ensure there are consequences

Steve K

- Counsel meeting Today
- motions.
- formal request will be sent for resources and financial support

Chief

- 2 talkdowns overnight. but they've responded with other staffing
- 500 ticked (by-law & PUA)
- impact of enforcement going up.
- Staffing hit today. - officers get a rest day today.
- big formal request 1700 & 100 civilian officers and dedicated to our incident command
- continue to be risk assessing and risk evaluation each day
- engagement is important
- this week we demonstrated the main occupation our resources help this our enforcement

Marie

- Premier & Sol Gen happy to work w you to get this resolved. Looking forward to receiving ur request

RCMP

Brenda = ~~see~~ if we can increase our supports
Chief - RCMP officers saying they need OPS officer
with them
Brenda - will look into this

Rds

consequences and down the road enforcement
- impact on their business

Mike Keenan

- in operation - the party is over. - excellent
- Regulation of Transportation - what's the job.
- if they were fed licencers we would be pulling
the licences

Laurie
Leblanc

- HTA - go hard on max enforcement
- suspending licence / insurance
- CVOR will get suspended if truck doesn't
move.

Next step

- cut of fuel supply
- ~~more~~ ^{more} tickets
↳ about to lose their CVOR and insurance
- Most of trucks are Ontario but also
apply to Quebec

Going super hard on enforcement

- lose operating permit &
insurance

Chief

- we are making the case for a larger
criminal enterprise to local Crown.

hanni heslanc (MTO) - will get back

M. Keenan

- we need to get the Ministry of Transport lined up.

Rob

Justice Dept will be reaching out to City Solicitor.

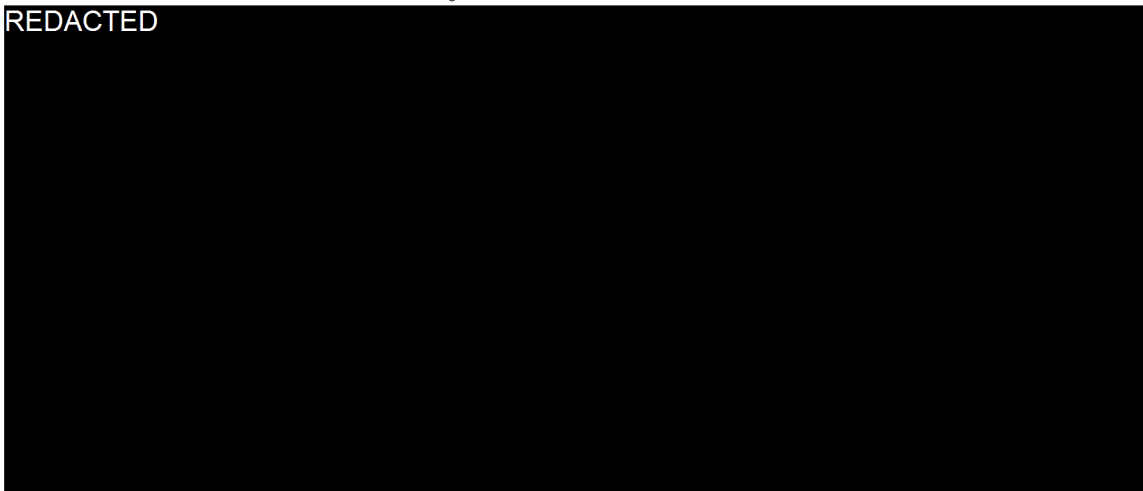
Convoy Briefing #17

Fes 7/22.

Meeting CH / Chief / Vanessa

FEB 7/22

REDACTED



Special Council meeting. At truck ~~convoy~~ ^{convoy}

FEB 7/22.

1:30 PM - 8:45 PM

- increased fines increase

~~490 - 1000~~

490 - 1000

~~350 - 1000~~

350 - 1000

Chief
update

higher fines
w/ ~~accepted~~ well
received by chief
justice of Ont

Steve K

Kim Agotte

11 motions +
1 direction

Motion #1
Dudas

- request financial + logistical support to
bring this occupation to a peaceful end

Motion #2
Dudas

- request for support for Ottawa Business

Motion #3
Dudas

- funding for community social supports

Motion #4
Kido

- ask Sol Gen to enact Schedule 1 of Ont
Conspicuous Act to get reimbursement of \$
from protesters

Motion #4
Leiper

Motion #5
Renard

- Idling by-law to be expanded

Motion #6
Deas

- Daily media availability

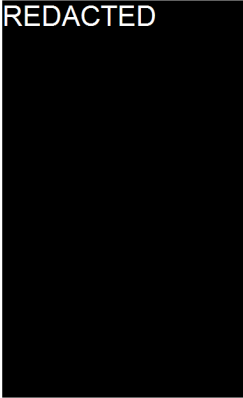
Motion #7
McKerny

- Parliamentary Precinct. + resources to OPS
to be taken over by RCMP.

Motion #8
Fleury

- idling by-law

REDACTED



Motion #9 - by-laws / tickets
Merand. Towing of vehicles

Motion #10
Husley - after action review after this situation.

Motion #11
King - Racism.

Motion #12
Reeham

- Court issued
an injunction for 10 days

Questions:

- Hate crime - Rick Cherelli.

- Huey - peace & order not negotiable.

D. White

Prov - could request emergency.

Fed - up to them. City can't require them
to do anything but can ask

K. Egli

Merand

- Did city request an injunction? No ^{David White}

Deans

Kitto

Husley

Assistance order

City state of Emerg vs. Prov Stat of Order

^{- David White}
S.P. - powers to restrict
access / goods / prices

- if impact extends

beyond limits of Prov then

Fed could declare state of emerg

TTC W. S. Bell

Feb 8/22 8:45 PM

REDACTED

Meeting w Chief and Vanessa/
Shawn./CH

Feb 7/22

6:32 -
7pm

REDACTED

REDACTED

~~7/5/22~~

Planned

Team's
Meeting w Shawn & Vanessa

Feb 7/22

9pm - 9:30pm

REDACTED

REDACTED

REDACTED



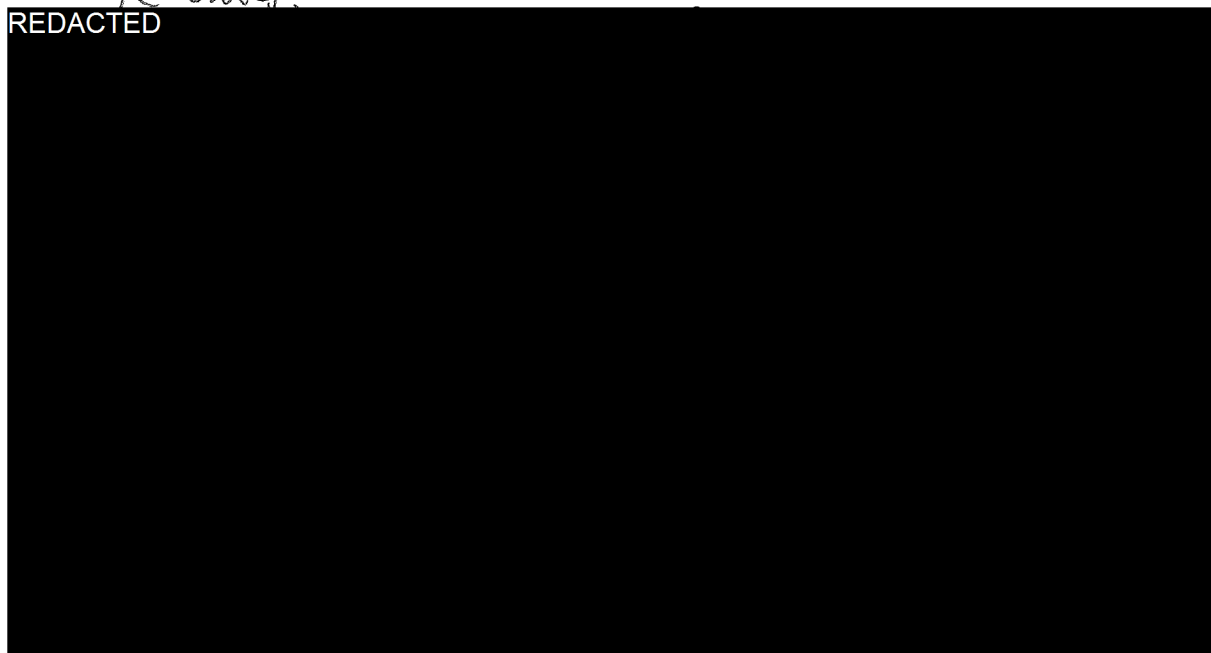
Feb 8/22

REDACTED

9:50am

1/c chief

REDACTED



Convoy Briefing #18.
(and SLT)

Feb 8/22.

10am. -

11:36am

REDACTED

Ref Drummond -

REDACTED

Surge + Control

Chief - we need to meet our numbers - it can't be zero

EOE daily update

- every day.

- it will be 1:30PM w a Senior Officer

Budget

- Blair has written to Bev (OPSB) and advised about financial issues we are making.

Patts

Prov POU teams. Windsor not requesting POU yet. ~~we have~~ Over resources we have right now will stay with us.

Cowlan

- will not be deployed to the front line

Meeting w OPS Command
to discuss Strategic thinking and
Operationalize it.

Tuesday, (1)
Feb 8/22

11:36am -
12:03

Incident
Commander

Patt (laying out his command structure)

- intel work-up
getting done now.

- PLT function negotiating every day. Tom Marayo is one of the
ops and negotiating w org overnight. TM will be
meeting w Steven K from city today. In exchange for us
org this meeting - some trucks will be moved.
- Ridegen + Sussex + Falga group - 38 truck
 - PLT HQ. move some of their trucks would be moved
west and some would leave. This is a win for us.
 - concern about the Senators can't walk-by and there is
a bridge that can't withstand the weight.

SBII - city concerns

↳ if they sit at the table then fed will not engage.

Chief - we need to make sure all of these decisions are
strategic

- PLT not fully supported by negotiators or Intel.
- we need a solid understanding of what the
Operational Plan is 3 days out or 1 week out.
- overnight broke out a 9 point plan.

↳ Framework for us to kick the tires on

#1 Negotiator #2 "Eat the elephant"
Surge is ~~not~~ very

- group of
things we need
to do every
day.

We need a
negotiation
strategy
that operates
under the
control of
the Incident
Commander.
We don't have
it but we need
one now

- The prov & fed will reject request
for resources if we don't have a clear
plan to bring this to an end.

Vanessa took over meeting as I moved
to meeting w Chief. & IN RC

REDACTED

2

REDACTED

Kevin - we need a high level plan as to what will happen in 24 hr period

Steve - at a strategic this is where we think we need to be going 1 day / 3 day / 5 day

- we have an ICS structure in place.

↳ how are we taking all those pieces and how are we going forward

* Missing the strategic linkage right now.

◦ Break out the plan

◦ look @ one piece of work

- assign Michelle Gauthier or Deener (assign resources)

Patts

- I can't be involved in the strategy - I need to do the operations

Trish

- Trish will be working w Michelle G to make the linkages!

NRC Meeting

12:00 -

12:35

Steve Boy, Benda Lucko, Feb 2/22,
Mr. Keenan, J. Thomas, Mario Dri,
R's Stewart, Ken Agutter, Jacqueline Badden,
Chief. OH.

Jody

- Fed Ministers focused on having engagement w 3 levels of gov't. - meeting this afternoon
- assisting city any way possible

Rob

- call yesterday w all Sol Gen & enforcement in transport area.
- working together @ developing a guide - communication tool that talks about consequences of their actions
- financial - giving powers to interdict &

Chief

- Steve K is working an operational matter right now - negotiations
- Can't avoid cameras or what I'm dealing with
 - 2x death threats
 - smear campaign to undermine my credibility.
 - info that is wrong re: resources
- Misinformation / Reputation / Harm / Disinformation
- commit to info conf. as possible, but I will not be undermined, or operation smeared by media or reputation impacted.

Briefing

- activity in attacking red zone is predicated on safety of children / women.
- working in CAS & other support providers before moving to larger operation.
- surge - our numbers reduced 1/2 of
- hang off. We've been living off success of weekend

(2)

- Moving from 6 shift to 4 shift rotation. - negotiated with OPS
- continue to do everything I can to get as much staffing as possible

Supports - secure Coventry Rd address.
↳ looking for fencing
- other places popping up.

Swatting Calls - threats / IED / bombs.
- attacking all of our supports systems.

Injunction - applies only to downtown / air horn / train horn
- only start enforcement once ~~media~~ communication is made.
- 24 hrs before we can start enforcement
- 127 or civil arrest.

Enforcement - numbers are going up!

Negotiators - want to get closer to PM

Social Media Platforms
- Cyber Security
- CSIS / RCMP
- need to sit down w/in 24 hrs to decide what info they can provide us / investigation use.
- conversation could be had by national level.

Disclosure of info 1800 officers
↳ created a divide + conquer response by them and now going after Windsor and possibly the 402 stuff!

Rob - why aren't they using the horn now? Is it s/c of the injunction?

Chief - counsellor plea last night
- PET push - cumulative effect

- demonstration of local & combined effect.

ROS - Way forward?

Steve K in negotiation: Wouldn't it be a give & take?
What is the benefit of the negotiation

Chief - Always a quid pro quo.

- they are looking for porta poties. We exchange they would open up access lanes

- Rideau is the highest risk right now. Need more FOC to go in and take out.

ROS

- hope u get resources to do something this week and everything is completed by weekend.

MKeenan - the economic blockade has gone to the next level to overthrow the govt.

- need communication to illegality scope & scope of consequences. u will be paying significant penalties
~~we~~ need to count on resources + messaging

Chief - yes, the govt levels need constant messaging.

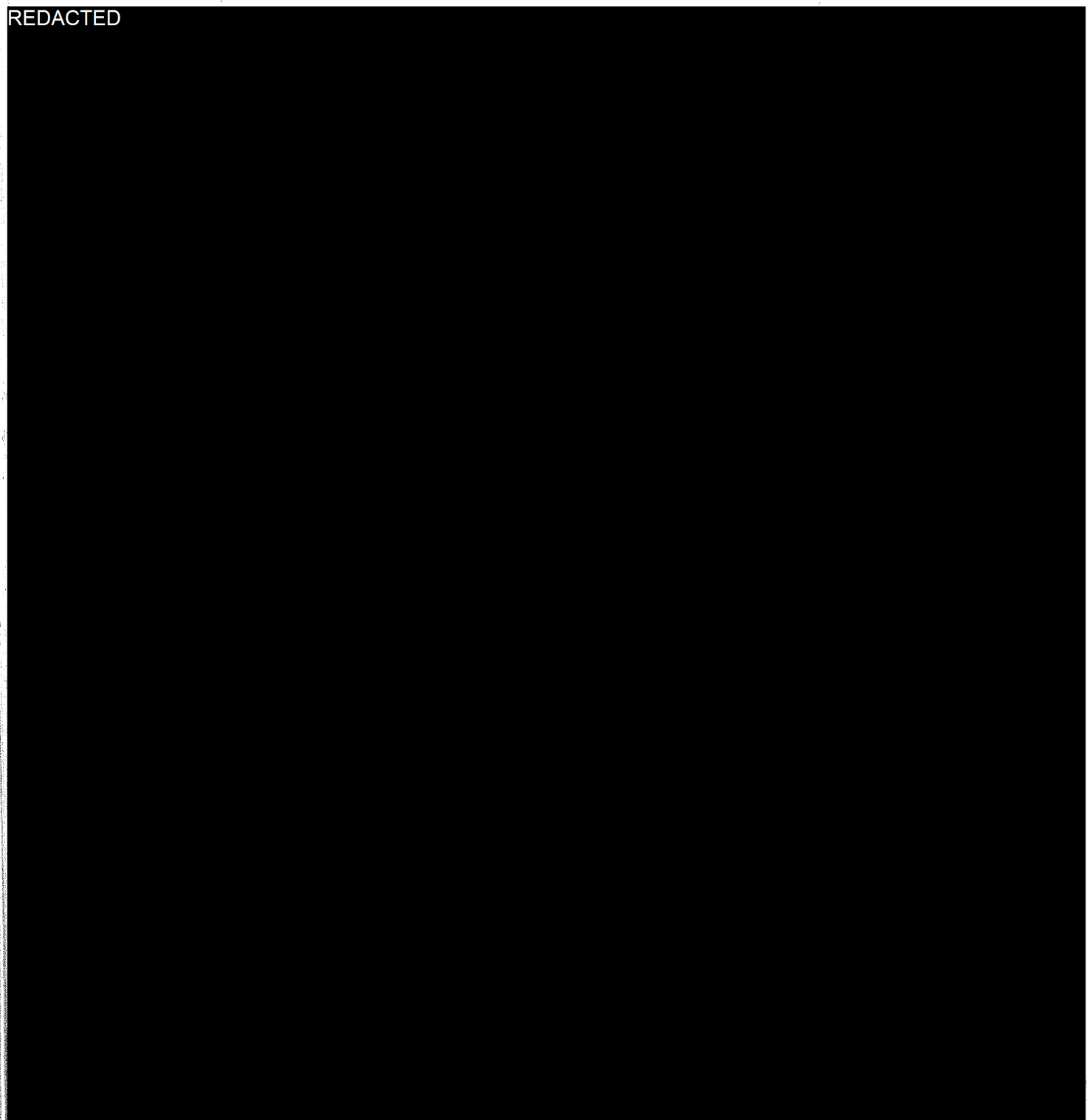
- we are being degraded and conquered.

- need a more joined-up language. Is it a criminal enterprise, occupation, insurrection.

Monia

- we received the request by Mayon and sent to OPP Com.
- we will continue to deploy on a daily basis
- OPP Commissioner is assessing the request and will let us know.

REDACTED



Integrated Planning Cell to
Support the OPS.

Feb 8/22
5:15 - 6:30

Mike Francis, RCMP Dawson —, Greg Stewart, Brad Taylor,
Carson Pauly, Skinner from York, Advisors OPP, Phil Lu RCMP,
Tish Ferguson, Patts, John S, Cpl, Cathy Burns, Russ Lucas,
Rob Bennett.

Trish prepared a presentation

- ① Negotiation
- ② Surge + Contain

Mark Patterson

- briefing

OPP

- planning for long term

OPP

Concern

- need stability
- multi-service strategic direction to run operation -
with real time intelligence
- NCRS Stand-up
- concern there will be impacts
elsewhere - & Toronto protests this weekend
again

- route 402 demo

→ ~~Want~~ Want the Stage 3 plan to help start building a plan

- where will u deploy these resources

- Need to understand scope of ASK and what will it be
used for.

→ Need to set up in a combined intelligence group (JIG)

- Want OPS plan and detailed ASK -

- What is staffing for regular OPS

- What is our radio resource capacity?

REDACTED

- how big is the logistics team? we need help

L plus best OPP look @ this

- What is the capacity to house an influx of officers

- Any bookings for the weekend? Hotel association have stopped the bookings - Need an update from Jamie Dunlop

- ^{OPP} Need to link into OPS planners. They need to compliment the OPS plan.

- Keep tabs what is here, what is coming must be incorporated in the plan.

- Operationally who will come to RCMP head office?

- NOX -

↓ Patts
will speak
to team and
let them know

Drafting Meeting w/ RCMP + OPP

Tuesday

Present: Chief, Russ Lucas, Blain, CH, M. Gauthier, 7:30 pm - 8:36
Rob Diamond, S. Bell, Steinbach, Trish Ferguson, Patton

Patricia

- I think it went well
- they want our OPS plan
- OPP there for 30 days to assist
- pushed the plan portion.
- They are commanders and they want to integrate w us.
- Need to identify someone to go into ~~Box~~ with them.

Pat's

- increasing the plan right now

Blain

- concerns coming to Ottawa
- they didn't feel confident

Pat's

- after the immediate action plan - how will this impact other ^{locations} ~~for~~ provinces

CH

- debrief my take on the meeting.

John

- Definitely concern about the larger impact on the province

Russ

- Not a firm endstate
- Not sure what the end state for the members
- not sure how this is gonna play out.

S. Bell

- are we getting better intelligence w threat w

Pat's

- No new intelligence

w/under:
w/managed
- Toronto
Bridge
Manitoba

Chief

- created enough pressure through politicians to say I heard u - now tell me what u will do w/ those supports

→ 2 more opportunities an incident command team and show where these resources will stage and get used.

Trish → OPP said we don't want to get sucked up by the politicians but it remain a police operation

Patts - we don't have a line of sight on the total number asked for
 ↳ thinks it got shared with other sources
 - Hard to justify the # in the plan
 - I don't have line of sight on that number.

Chief - 1800 to be made available over next 30 days and not all here @ the same time

Steve - Look @ the 1800 as a bank account to draw upon

Blain
 - Need to focus on officers over next several days
 - Is there room for a co-design reop plan?

Chief - we called for help b/c we need help. ^{Planning Logistics} _{POU}
 So what's next and what are the expectations?

Kevin - what are we measuring against to show success. Don't see a map to success. Where are u trying to end to go.

Chief - that has been our challenge
 - But we happened been able to write it down and get it on a gant chart.
 - we are still ⁱⁿ ~~in~~ ^{scramble} ~~confusion~~ mode.

Patts
 - First 2 weeks we were in the maintenance ^{posture} ~~posture~~ ^{now in} ~~now in~~ ^{intervention}
 and ~~the~~ moving to enforcement phase.

- Initially this was an "event"
↳ we had a ~~Backup~~ plan and event plan
- Now we want to get closure, we are making momentum & traction

Chief

- people came to assess our readiness and if we are ready to receive their resources.

John Steinbach

- Do we believe negotiations are having an impact?

Chief

- enforcement is where we need to be.
- we need to show teeth and that the officers

Next Steps

National operation Centre

- @ the ~~NOC~~ tomorrow & with OPS repres.
- give them the ^{OPS} plan tonight

Chief

- what they want to know within next 24/48/72/Sund. - What will u do everyday to end this occupation and what resources do u know.

Tomorrow

- start talking about enforcement

They are looking for ~~what~~ ^{what} u doing in next 24 hours - what do u need to accomplish it.

- what are u doing in next 48 hours - What do u need to accomplish it.

24-48 hours } Plan for these
5-7 day week } cycle

~~John~~ Rob Bernier

- we need plans from ~~across~~ ^{across} all commands - I ^{this mor} didn't get
- Need clear mission statement and objective with a phased approach.
- need a clear intelligence plan.

~~John~~ Patts

- send final phase 3 ops plan for M. Gauthier review. before sending to Chief.

Bernier

- our service has been burnt out. We need to recharge

Chief

- agree we need to replenish our members

- Plan for next 72 hours in the AM

- @ NOON get the NOC people to come to us.

F-12am

Planning Meeting

cut off the
hydra head.

FEB 9/22

Our mission is to end the illegal aspects of the demo (and add negotiation)

- every resource we are asking for is to end the unlawful part of the demo.
unsafe

- Think of the every possible law

- Restore affected neighborhoods as quickly / fully as possible

- everybody who broke a law - I want a plan how we will hold them accountable

- we will engage 3 levels of govt for the sustainability of civil society

Endstate

Resources

- Negot is no longer PLT - we need to bring in experts

- make sure they are properly embedded in mission statement & planning

- it must be meaningful to an end state

Surge + contain

- find scabs to protect by-law & other officers doing enforcement

Intelligence + Communication

- staying area

Eliminate barriers

- remove the children

- CAS (lawfully)

Red Zone Reduction

- if we are doing something to reduce the size then it's a good msg

- ultimately we will need to bring in the PLT to end the unlawful aspects of demo

negotiation is
through
everything
and
always *

Chief/steve/
trish job

Planning Meeting

cut off the
hydra head.

FES 9/22

negotiation is
through
everything
and
always *

Our mission is to end the illegal aspects of the demo (and as negotiat.)

- every resource we are asking for is to end the unlawful part of the demo.
unsafe
- Think of the every possible law unsafe/unlawful part of a
- Restore affected neighborhoods as quickly / fully as possible
- everybody who broke a law - I want a plan how we will hold them accountable
- we will engage 3 levels of govt for the sustainability of civil society

Chief/Steve/
Trish job

Endstate

Resources

- Negot is no longer PLT - we need to bring in experts
- make sure they are properly embedded in mission statement & planning
- it must be meaningful to an end state

Surge & contain

- find scabs to protect by-law & other officers doing enforcement

Intelligence & Communication

- Staging area

Eliminate barriers

- remove the children
- CAS (lawfully)

Red Zone Reduction

- if we doing something to reduce the size then it's a good neg
- ultimately we will need to bring in the PLT to end the unlawful aspects of demo

→ what is our mission for next 8

- 24 hours

↳ focus on cutting off a hydra head and containing a hydra head

a) - think 3 days ahead what are the resources we need.

b) - Then think of 5 days ahead b/c weekend is diff from weekday.

Resource Reliability

↳ nice

↳ essential

- We can't say yes to an operation if we don't have resource reliability. Failure to provide resources on a reasonable plan must be documented

What does success look like?

What does an end look like?

↳ victor/community centre approach

- Time line → we are working in 1 week cycles to complete our ~~per~~ mission if we have reliable resources

- Our time line cycle is week by week

Before 12 noon today:

- need new version of threat assessment that will support the OPS plan

o what are the major threats?

o how do we take it out lawfully is our mission

o New ops plan must be clear on the application of resources.

Overall plan does not need a daily insert team on
- Priorities

What the OPP needs to know - what's in plan today?
- What resources do we need
to achieve our mission statement

if that is successful what's the
next plan for following day

then anticipate based on resources
what the #, loss of resources,
impacts from rest of prior, ~~for~~
the weekend

Meeting in S Bell, T. Ferg, Blair, Kevin K, Chief.
in chief office

9:14 am
9:30 am

- Only one plan going forward.
- No changes to plan unless Chief approves, no changes to command team unless Chief approves - other than an emerg.
- We have a plan and a team - we will implement
- Tish is in charge of the operation and she reports to chief (incident command team)
- If we are confused we come to chief for clarification (Tish).
- If I see anyone undermining what we are doing, I will crush them (operation).
- Meeting @ 12:00 noon - Tish will do it.

REDACTED

Chief

Very little political support to get us supports/resources. If we don't change that dynamic we'll get nothing. Now they've sent their team to support us over 30 days - their political masters don't think ops did their job and we won't bail out. They don't have a plan. They then will go public that it's leadership and they will take it from us.

- Practically speaking - we need resources and this will work if we have a team and stay focussed on the mission. Anyone supporting the mission will be protected.

- Tom C. ^{OPP} is assessing if we are worthy of getting the additional ask resources

Tish - I want us to limit politics!

Chief - Last week we didn't have an incident command. Everyone was running around in confusion.
- Now we know our roles as of now.

- none of us did our jobs last week in what our teams needed.
- we need to stay focused and stick to the plan

Trish → they are here to help - No sure why we are forcing them to arrive here. ~~Not sure where~~

Chief - last night was amateur hour. Hard for us to make our logistics there. We need to look professional.
- our job is here, our logistics are here. They will be embedded in our plan and we are not embedded in their plan.

Meeting w Chief / CH / M. Maloney

9:30- 9:50

Double sided Incident Command? Still Don't have it,
Chief outlines concerns over last week in the event he is shipped out.

Tuesday - Meeting w M. Stoll

Chief gave
clear mission &
timeline

- Prot Plan M. Mann
- scile attached in room attached to
* may not be a police solution, / may need other level

- Trish → Major Incident Commander

Wed - wanted the plan from Public Order Team

Thurs - wanted POU plan from M. Stoll.

Chief went back to see Trish & Steve to get a plan

Sat Thurs / Frid → Chief keeps understanding he wants to see plan

Sat mon - don't see the surge officers

Trish said Q. Dunlop is the Incident Commander

*
- Irish told Tues/Wed that they switched Incident Commander to G. Dunlop

- Chief counsellor both of them - Chief needs to know of any changes.

↳ Chief told them that J. Dunlop does not have his confidence

- Then Irish/Steve advise Dunlop is new

* Chief concerned Steve is undermining and putting key people in strategic places.

Meeting to present the plan to chief

Present: Chief, Trish, Blair, Steve, Michele Brantley, Derra, Jeff Kellan
Blair, CH, K. Kennedy, D. Palmer, 10:17am - 10:35

K. Kennedy - presented the ongoing operation / daily enforcement.

Chief: deliberate action plan to reduce red zone - cut off the
head of the hydra.

J. Bell - make sure intel is/written plan. build in

Transferring operational plan from draft to attaching to
main plan

~~DRY RUN~~

11:40

Decision that Debbie Palmer is going to the NOC as the
Exec representation

Putts advised Chief + DC Bell

REDACTED

Patterson, Trish Ferguson, CH.

Feb 9/22

PLT meeting & Convers w Tom (demonstration)

11:56-12:12 AM.

- yeat.
- meeting w only Steve K & Tom (No PLT there)
- + No brief yet

- 38 vehicles @ take down location

- Some vehicles are now disabled

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after meeting

- Tom goes to Fafala and talk about

moving in front of Senate

- Negotiations was talking about leaving

PPS - concerns to Senators

- close to Sappers bridge

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Party recommendation

to Trish

→ 0400 action plan right now (in front of Senate)

→ few active trucks @ that time

- 3 main targets won't be there

- we have a plan to mass arrest/misconduct

- we have a plan to mass arrest/misconduct

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- we have a plan to mass arrest/misconduct

This might move

up @ 91 PM

b/c public order

the units might

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Patts confirmed not @ end of west wellington. Based on this confirmation that it is not at ^{west} end of wellington then she approved the plan.

PLT (John) reports to Rob Drummond.

REDACTED

Scribe is

Feb 9/22

1215-1:35

P. Stoly - intro to the meeting, and background of the last week
- I've did everything possible re staffing/resources.

OPP - we are here to help and build a plan to complement
- what do we need to sustain operations

Trish

- Presentation

- Mission statement
- updated threat risk assessment
- 7 day cycle w/ daily briefing
- Maintain plan → increasing in downtown & presence in

Jeff Kellome

→ explained Staff numbers. (maintenance)

Patton → Action plan.

advised that they may do a blockade @ 417 or airport
but no confirmation of this.

Tonight/Phase 1 → corner of Sussex/Wellington fall out possible
Sat/Phase 2 → tackle Wellington
- bigger vehicles & more vehicles.
- higher risk.

Phase 3 → Kent
Mmd

REDACTED
REDACTED

→ some of our intel is the owners names, even phone

+ STAM - lots of vehicles are dismantled and chained

Phase 4 - keep up security & interdiction.

- negotiations hasn't been successful on corner of Sussex/Bloor
- we continue to work on negotiations but need RLT on place to meet.

OPP

- Negotiations needs to be @ the forefront, contain, get cooperation and then Target.
- CID needs to be in every plan
 - Where are we deploying and how are we building them in.
- Logistics - need a plan to how to get officers here.

Chief

- yesterday provided them the org chart of command.
- what more do we need to implement/our plan ^{build into}
- need to know what resources we will get here in Ottawa

OPP

- Strategic decisions b/c of rest of provinces

Chief

- context noted
- The longer this stands up, the longer the rest of the problems in the city exist
- you don't kill the head of the hydra, the rest of roots stand up.

*

- get RCMP what we get every day from a Municipal / Prov /

OPP

- we stated 1200 OPP staff over the day period and ^{Fed} memo misstated the info provided. OPP did not suggest there were 1200 per day

Chief

- I know the Sol Gen - that info was not provided to Repp this judicial

OPP

- = can't build a plan w/out a plan

Chief

- fine build the plan and get us the people

(3)

OPP - Rideau/Sussex
- communication strat plan?

- Order Plan → how piece

- how do we know there are 8 vehicles, who owns them, what are the risks.

Need to know:

Everyone needs to know their role, the risk, how we are mitigating the risk

OPP

Intelligence briefing this morning - the # of women + children @ these locations

- PLT try to mitigate this risk and get them moving along

Chief - yes, please beef up our PLT and incorporate in our plan

OPP → The PLT will always want to communicate plan

- if people want to exit the city - then we should facilitate it.

- did we communicate the rules of and jeopardy?

Chief → yes, every one of my speeches

Patto → No info about someone wanting to leave

OPP - has the PLT agreed in tonight plan?

Mark - yes, they are good.

York - Who has PLT been speaking to?

Patto - 22 Road captains

REDACTED

REDACTED

RCMP - what's the intel re weekend?

Pat - No - nothing that it will increase for weekend but
~~possibly a protest for chief's~~ ^{its funeral.} ~~Drone~~

- intel there is a camp in Vars.

leave Ottawa and go to Vars or Toronto?

RCMP - where will the truck go?

Pat ~~let them~~ drive them out and release after processed
Military have a Battalion to tow trucks.

RCMP - Move on all the sites on Sunday @ 3am

- Surge in and remove all the sites and
impounding all the trucks

- ramp up all the PLTs and chip away between now & ^{Sunday} ~~then~~

Chief - if u can guarantee resource reliability
then I can stand down until then.

RCMP - 4000 caveat

Chief - I don't want caveat - I
want resource reliability.

If u make a promise a resource will
land - then it's better land.

maintenance is essential
Keep a residual footprint to ensure they don't keep it up.

Chief - we can add the info that was provided
by RCMP but we haven't ^{plan} agreed not to proceed with
our plan for tonight.

- Are we still separate entities or are u folding into our
incident command system?

OPP - yes, we ~~will~~ should pro fold into the OPS command
structure

Chief - do we need to Brief or be part of prov table.

RCMP - ever think about a curfew?

Chief - yes, but can't enforce and we don't want to lock down the entire city

OPS debrief from meeting to OPP/RCMP meeting 1840-

Chief - as far as ~~I~~ ^I consider → keep going! Nothing has changed until I hear something different coming from RCMP/OPP

REDACTED

Chief - No, they aren't part of the command - just a pic in the sky idea by him. Nothing concrete/promises ~~was~~ was made.

Trish approved the media message going out as i mischief

Briefing Demo #26

Vicky Nelson - taking notes of meeting

FEB 10/22
9:25 am -

- Chief wants their plan on how they will get 516 people in Ottawa. Need to know the breakdown - just OPP.
- Do we have a green light to get more municipal officers and RCMP? If they don't have a plan by noon.
- Infection
 - picture of air horn / train horn
 - how does our officers know its an air horn / train horn.
- Chief - Steve / Blair we need to transcribe ^{you} into the ~~BPMO~~ ^{BPMO} plan - Deal with outstanding daily business

REDACTED

- Chief - what are the primary targets today? I need this info.

L yesterday - decision to not proceed in 2 important operations yesterday and I only find out @ 8:30 PM (decision made @ 5 PM) - This is unacceptable. I need to be briefed way earlier.

Meeting w/ Larry Brookson /CH/Chief /Trish Ferguson/
Kevin Maloney

Feb 10/22
10:00AM - 10:13AM

Larry Meeting @ 1:00pm that we will have a plan - go into a joint planning meeting

TPOF - hopefully it's will be identified.

Chief

This is very confusing & maddening

- On ~~that~~ ^{that} Brenda said she would let Tom Canigie set up a plan for resources
- we now have a verbal promise of 516 OPP officers over the next few days.
- is this tied in to what Tom C is doing?

Larry

- yes, it's tied in.
- I need advanced notice on stuff ^{virtual?} suspend parliament?
- I need access to info.
- PPS is embedded in the Incident Command Team. @ TPOF.

Chief

- we've got nothing left.
- nobody is resting here
- we need a substantial influx of resources.

Larry

- if we don't get people - I will

LH

- someone from OPS needs to be @ the meeting.

operational person
and
planning person

everyone in agreement

T/C w S. Bell on Feb 10/22.

- Chris Rheame was the Commander.
- Chris Rheame - he need Frid off
- Decision to ask Jamie be there on Frid
ON Sat Rheame asked if Jamie should just stay on there
Decision to just keep

Convoy briefing

→ Vicki Nelson taking notes

→ updated on command structure

→ flush out why we didn't proceed in
last night's operations.

→ Discuss the need for a full time incident

Commander - Paul Burnett? Someone from OPP?

→ Chief wants this decided upon today can't have further
confusion going forward.

Feb 10/22

11:00 AM.

Smaller convoy briefing

Patts - new officers
refusing to do enforcement
or interdiction.

- Patterson indicated he was concerned w OPP being the
incident command given they don't have any interest in
this getting resolved - for fear it will move elsewhere in
the province

- Patterson also raised concern in Trish + her husband may be in
a conflict of interest - Patterson indicated he's raised
this previously but it's fallen on deaf ears.

- Trish does not agree and said she would step down. Chief
advised he has full confidence in both Patterson and
Trish.

- Trish feel stuck in between and does not support the
plan. Feels negotiations need to go further and we should
give them something to negotiate

Chief - has the OPP/RCMP officially folded into our incident command structure?

Chief - want it documented today if they are or not.

- wants the PCT folded into the incident command structure

- also wants Trish / Mark to speak and bring him a plan
re permanent incident commander.

Chief wants
legal to
look @
roll to
see if any
restriction on
the deployment.

REDACTED

REDACTED

11

Meeting in Chiefs. RCMP/OPP/Halton/
Sudbury/Waterloo/Ottawa/
Toronto/Hamilton/London/Peel/
Durham/Windsor/York/Sarnia.

Feb 10/22.
2:00pm - 3:10pm

- Tom Carignan is the chair of the meeting
 - * not an operational meeting
- try to ensorce

Agenda

#1 - Pat Morris (intelligence overview) Pat Morris.

- understand criminality & crowd dynamic
 - Since April 2021 - increase of amalgamation of right wing groups
- can't compare to Jan 6/21 what we are seeing in Ottawa. (anti-govt activity)
- More similar to what happened in 2018 in Mumbai
- tactic to push police between lawful dissent and civil liberties.
- we've seen significant divide in society, economic disruption.
- What would occur if u move in on Ottawa? Organic localised activity if they can't come to Ottawa.

Ottawa

- see some trucks leaving.
- see a little frustration in the arrests
- see significant support.

Today in Ottawa's

- 400 trucks
- few criminal acts
- focusing on doing profile sheets on organizers
- extremist component of this demo.
- they are talking about "operational security"
- seeing generally a festival atmosphere. Taunting of police.
- kids are involved (high school walkout in Windsor)
- 40-50 main organizers.

Moving forward:

- see significant support and financial support
- there is solidarity
- think should move on the bridges first.

No credible info about rail passes

Nipigon bridge - & could be a significant artery.

Wagone - 4 bridges

Toronto - critical

Don't see an exitus! They feel strongly about their cause.

Chief PS - can u provide a document?

The Herdan Reports are daily

Felt - provided Bryden & Potts intelligence reports

Casson Pandy

- Resource Planning Team to get the assets OPS

Require

Task - develop a deployment & mobilization team to complement the OPS plan

- aware of what's going on in Prov and ~~staff/dep~~ may need to divert ~~to~~ resources to other resources

- OPS plan and providing contingency plans

- So far, resource deployment has went well but must make sure the prov has resources.

Chief PS

- we need to do more than maintenance. We need resource maintenance / security so we can do some operations to end this demo.

Casson

- need a firm understanding of OPS tactical understanding of us ops so we can get resources.

Chief PS - what about municipal police service?

Tom C - yes, accept the municipal officers - just copy us on the ask.

MTO - Rohan

Rose DiMarco

- MTO did not have capacity to coordinate w all the services.
- OPP has taken it on 185 available (broken down in regions)
- ~~Request~~ Requests go through the regions
OPP and they will then funnel to OPP.
↳ does have 6 contracted tow trucks.

Mike Hub
Donell PD resources

Integrated Resource Planning Team OPP

Prioritization: Ottawa / Toronto / Windsor
Sarnia

- Able to de-conflict if something comes up.
Niagara.

→ Looking @ all
Options - including
DND

Chief PS

- we had **REDACTED** yesterday but unable to take it down b/c of lack of resources.
- we need more supports but recognize this is a prov effort

Windsor - Pam
"cat mouse"

Sarnia - Need tow trucks.

- will continue negotiations but working on an operational plan

Niagara (B.H.)

- creating a plan

Peel

- establishing a plan for the airport (pro-active)

Tanner - let us know what we can do to help and get resources.
as we go into it

Present:

Trish, Steve, Chief, John Stenback, Vicky N;
Jamie Dunlop, Brian, CH, Russ Lucas, Blair,
Dave Merkel. 5:45-6:00 PM

- Changing the incident commander to Rob Burman - no Enger
Mark Palters
- Trish will remain major event commander but take 1 day off
to rest.
- Steve Bell will take over as major event commander.
- = Operational plan 3.0 is the plan. - it's an evergreen
documents and we make improvements as we go.

Steve - need to work together now so we can work
together later.

Blair - be kind, be forgiving

Chief - these high stress situations bring out the best and sometimes
the worst of us

- The command is fully committed and understanding our
human frailties.

Chief: the plan that's in place for oversight implement it as
best you can.

Morning Convoy Update

VN - taking notes for the chief

Feb 11/22

Present: Ch, Chief, S. Bell, Rob Drummond,
K. Maloney, Blair, K. Burns, R. Lucas,

9:38am - 10:30 AM

R. Lucas

- provided current state
- less than 10 people on the hill
- CVOR Blitz (MTO resources)

S. Bell

- increased "slow roll" in the city and airport @ noon
- Tomorrow 400-500 anti-demo protest
- 1000-2000 attending as demo on vehicles
- not much social media

Chief

- what's strategy to get more intel

Bell

today - heavy PLT push

Rideau / Sussex - take it back through negotiations
Some people want to have but can't get out.

Enforcement Coventry Rd

Drummond

What can we do re a slow roll? Monitor and see if the trend will continue

Jayne D

- Embrun - 10 portapotties
- some trucks.
- RCMP did a flyby over. We asked that RCMP do it on a weekly basis.
- Looking to identify who owns the farm.

this belongs to OPP

Chief

- we can't manage Embrun - it will stretch our resources

- Sussex / Rideau - how long do we do negotiations in bad faith and end of negotiated settlement.

- yesterday we had a deal and all of a sudden it turned in a party and we had to withdraw.

REDACTED

Chief - we need to determine a line of a failed negotiations and I will keep asking you.

slow rolling → if they are impacting emergency services they will get a ticket

Drummen

- on the queensway - they left lanes open

Chief

- every slow roll I want a PLT group there - IT can't be unsafe or unlawful b/c they will be getting tickets.

Towing plan? Do we have trucks available? If not, do we have an alternate plan.

S Bell - looking into this. Last week only one tow.

Chief: Command & Control Centre

Jamie - A REDACTED

REDACTED

Chief: Blockade of the airport? Do we have a plan? yes
Intel is a slow roll through all of Canada @ airports

Jamie

- REDACTED

REDACTED

REDACTED

REDACTED

Chief - plan for this weekend - are we rest

- critical incident (command lead identified)? NO
- Rob Bernier is off today and back tomorrow.
- understanding of our officers re injunction?
- Chris Lucas - (missed answer).

Risk that needs to be dealt with today.

John - number external members currently in our ops plan each day

- Prohibit demo of public works
- Prohibit vehicles from moving on Hwy that does this
- up fines
- increase MOT powers

Need to know how we will use these orders into plans for tomorrow
- clear legal underst and application on the ground.

John - ^{pictures of an horn / train horn?} false / misleading info

REDACTED

Press Release by Doug Ford
yesterday:
→ freeze funds "Give and Go"

OPP → sent resources.

Gov't → into the laws.

State of Emerg. - Pass Emergency orders & expedite
- enact orders to block goods, people, services

- Max penalty \$100K & 1 year in jail
- Remove personal & commercial licence

Cabinet meeting tomorrow.
Declaration of Emerg

New Orders: - block movement of goods,
critical infrastructure
Apply to Hwy, municipal
roadways, public transit
- revoke driver's licence, & commercial
vehicle operating licence

Meeting in the Mayor. - Issues update
prior to the
weekend.

Feb 11/21

11:30 - 12:00pm

Chief - don't think bigger than last weekend
- lost intel source so hard to predict

Watson - extra 250 starting tomorrow
- counter protest from lockdown?

Chief - yes, around 200 people

Watson - \$ for people who have lost jobs & small businesses

~~Stark~~ Katherine - the whole city knows its happening.
- what are we doing about schools? Trucks driving
around schools and yelling @ ~~parents~~ parents/kids
- Threatened and now leaving ~~home~~ home today

Chief - not aware of schools - nothing from any school board
- also, need to know about threats so we can follow-up.

Steinbach - yes, aware of a few concerns, PLT is aware and doing/
pursuing what it is.

↳ Steinbach will follow-up with counsellors effectively.

David White

- what does State of Emergency allow us what to do?

→ Not seen the orders yet.

→ The main focus will be - block/impede people/goods/services

= obstructing public transit or municipal
roads or sidewalks.

- up to 100K files, prison up to 1 year.

- pursuing the revocation of personal & commercial
licence

Matt Flenny

- looking @ corner of

surfers/rideurs - very underwhelming

- Don't understand why I can't make them move?

Chief

- this is not a tactical briefing and not prepared to Crook @ pictures
and provide a threat assessment

Chair Deans

- OPSB Board meeting today
 - purpose is to get an update
 - need to be aware of what's happening and ask questions.
 - what's the plan for the weekend and resources on the street
 - Community not seeing action
 - in public forum: what can we expect to see reaction this weekend.
 - need to communicate the actions the police are taking?
 - communication is always the key in a crisis

Mayor

- will follow-up wth ^{fed} Minister's Office to ensure we are not derailing coming
- ask chief to speak w/ Brenda lucky.

Feb 11/22

12:15pm

- Need the Numbers of police officers for us to communicate
- Concern we are giving too much away. Stop promising we can't deliver.
- Need to stop giving them too much nitel w/out upsetting the community
- how do we get out of these cycles?!?
- Underpromise and overdeliver - ideally a show of force would help.
- If we can't enforce as soon as the go up - then this is a problem

Open session of OPSB.

V/M 1:30pm
on Friday

REDACTED

- they feel the reason for the meeting is to satisfy their governance role.
- can't detail plans and only enabling the demonstrators.

Glenn Christie - & what is his interpretation of purpose of meeting.

↳ can't share some ~~of~~ stuff and operational issues

Info will be minimal (only reasonable & lawful) and no more

Max 24 hours window from when the order has been posted

Going forward the chief needs a plan on how we will be writing tickets re: enforcement.

- we need a dedicated enforcement group.

Steinback

- until we have an enforcement team - it will be zero tickets
- need dedicated enforcers and dedicated fire protections.

All Chiefs meeting ^{Peter Slog, S. Bell, CH et al.}

Feb 11/22
2:00pm - 2:55

Ottawa

- Intel - Embaum (lots of the orgs are there)
- location in Ynk
- REDACTED org.

Snack in Quebec

↳ Still convoys going to Ottawa <sup>Bore Quebec 500
300000 100</sup>

Ont - convoys from Niagara & Toronto coming to Ottawa

Toronto

- limited Intel & Valley points
- limited aggress.
- airports - unconfirmed but it was the Toronto airports that were mentioned -
- Yesterday in Ottawa was a slow toll @ airport.

Windsor

- successful negotiation - one lane is open
- optimistic on situation - no children / no propane / no extremists in Windsor.

Sarnia

- relatively quiet
- bridge open for traffic
- no escalation

Belief positive action to end the action in Windsor would end the Sarnia event.

Windsor

Saul St. Marie - very few people (under 5 people)

Chief

total # of trucks / ^{people} demo & level of extremist in Ottawa / Toronto / Windsor / Sarnia
and projected over the weekend on confirmed intelligence.

Integrated resource planning team - Carson Pandey

- ° sent email out asking what they may have available (yesterday)
- ° no response yet
- ° working in Ottawa on deployment plan

Hub condition & ^{Alice} resources.

Chief - update from Ottawa (looks on the street / perspective)
- 8/11 scare resources

OPSB Meeting (public)

3:00pm-3:55

- Update on ongoing demonstration

- Board wants to know if OPS has the resources necessary as an oversight body.

- ① How many extra police have we received since Monday
- ② What should we expect this week - do we have a plan
- ③ We want to ensure ① protect our neighborhood / children / residents

Chief

Wanted not
provide details
about the
of resources

- Prov Gov't higher penalty / fines
- Continue to work w police partners and hopefully to get more officers as soon as possible
- this is a prov problem as it expands.
- w the additional powers + more resources hope to get results
- continue to harden the downtown core
- key to safe success is more resources
swift

Bell

- operational plans

- o expect more unlawful demonstrations
- o consequences for illegal activity
- o continue to surge + contain strategy.

PON

Questions

D. White
not on the
call

- Injunction re: by law infractions sought a date.
- Want Injunction via idling of trucks -
- State of Injunction to enforce the rule of law in our city - depends on obtaining more resources. W/out new resources then new powers won't help.
- Are we doing everything as a board to support the wellness of our members

challenges
around
safety { intervene /
interdic /
enforce

Chief - we have a significant health + wellness option and an serious illegal demo

In-Camera OPSB Meeting

Feb 11/22
~~4:30 PM~~ 4:30 PM - 5:05

REDACTED

REDACTED

REDACTED

Demo Chief's evening briefing

Feb 11/22.

5:06 - 6:19 PM.

Russ Lucas - current state

- larger crowd but our footprint has not changed
- tried to do a few intersections in limited success - party night atmosphere

Chief - PLT negotiation re push on rideau/sussex?

Rob - able to move some pick-up trucks but not able to move the larger trucks.

Chief - when do we reach the line that negotiations are done

Chief - wants the roads & bridges closed.

12 hour cycle 12^{am} - 12pm

Chief - we need to nail the numbers / stats down to perfection. John will tell the story. We aren't even in maintenance mode. We've been selling "snake oil" for the past 2 weeks.

Chief what is tomorrow's priorities?

Bell - same priorities as this morning

Bernier

- Don't have a line of sight of the planning & strategic direction
- I will be in command of the demo and anything connected to the demo.
- Mission Statement is the foundation and want to implement the new mission statement

↳ Rob will send it around for consideration

- Dave Springer (OPP) will be his deputy going forward.
- Command table of around 7-8 people w/ idea of planning for future. His focus is not right now but tomorrow
- Need - everything goes through Trish
- Need an intel person, FCC rep and investigation person
- Need a media person

- New Command & Control par. client

(2)

- Want to send a message out that he's taking command of the event.
- Want to develop a notebook size of ^{a strategy w} action plan, ^{officers} ~~another~~ authority
- The command ^{mission statement} table will be Strategic
- everything will need to be documented and accountable for what they do
- Need an executive liaison @ the ^{command} table

3 priorities:

- 1- connect w Toronto / QB to discuss ^{sharing info & making} process / better ^{adjustment} practices.
- 2- 12 hour enforcement. Plans 9-9.
- 3 Good line of sight of the PLT action plans for Rideau / Sussex

Chief

- want LS to look @ new proposed "Mission Statement" and whether we need to change ~~the~~ the current one.

Wants

Jeff to be @ liaison @ FCC and Debbie as well.

- CR Leamon is in the NOC now and will decide who will stay there.

Chief

- once u set ur team I want to know why someone is changed.

REDACTED

Morning briefing with Chief & teams.

Feb 12/22

10:00 - 10:15 am

Update Russ Lucas.

- 255 officers deployed in the core
- protesters are becoming much more entrenched in their footprint

Chief - we need to make sure all the commanders are aware of each others operation (ex: Windsor)
- Ministry of Health issued a letter to the protesters.

Sternbach bridge

Russ → what is the plan around the bridge?

- divert the traffic

Chief - wants the bridge closed

→ send a letter to OPP & Province of Quebec

→ write to create the operation safety zone - don't have time to write letters

- we have a state of emergency $\left\{ \begin{array}{l} \text{city} \\ \text{prov} \end{array} \right\}$ close the bridge and deal w paperwork later

- if we had a bomb threat we would close the bridge and not wait to write to the prov. gov't.

James -

Chief - hoping we are capturing info about the people running the gaz even if we don't do it on the spot?

Rob Berrier - we will look into this but we have a resource issue. Don't have teams to follow-up afterwards.

John → the majors office and pictures of footprint? OK?

→ report # of OPP officers.

→ do we still own King Edward?

3 of the bridges are permanent closed. Only 2 bridges are open.

If we close these 2 bridge then what do we do re hospitals

Chief

Close the bridges until Monday and then we will re-assess

- multiple issues going on in Prior
- highly dynamic & fluid - making real time decision

Chief

- Why off ramp closures
 - ↳ don't want trucks coming down to the downtown core that increase the risk

Chief

- need to be aware of anything that can affect us - and incident command team will be updating our plan in real time. Now its 10:45am and we are making changes to our plan that we could of done last night. Need quicker briefing process

Chief - like the command table idea.
 - more capability to make changes

Chief

- ↳ Want a call to discuss communication re: staffing / resourcing with S. Bell, CH, John.

~~Meeting~~ Meeting w S. Bell / Bernier / Drummond /
 Kathy Burns.

10:51am - 11:04

Bernier - this is not a bombing or terrorist attack that would be
 a reason to close a bridge

Bernier off ramps - if the chief wants these closed then OPP need to make the decision.

- o Mute duquesnel and OPP have advised they will not close the bridge or off ramp

OPP & RCMP

Feb 12/22

2:14pm

Tom Canaque

- lots of PLT opportunity. PLT Not getting direction
- Need to give them something to discuss with protesters

Trish has been dealing w Marcel

Tom C

- Marcel Created a document that could be used. Not fully realized by our PLT

Brenda

Federal engagement.

Tom Canaque

- Process used in Windsor
- ~~and~~ have the full support
- if u want to integrate the OPP.

- Windsor + PLT was engaged. If they could get a promise for a sitdown w gov't then they would leave.

Brenda

- Getting exhausted by the fact someone can't communicate w Mayor & Steve K. re resources

- everytime we've asked for resources
- 250 of our resources @ our disposal but half of them are not deployed

- agreeable date would be set to
- had to leave immediately
- PLT was ask to neg. the date of the meeting
- Part way through enforcement request for meeting w Minister that Tom C declined

- Going in front of media that u don't have enough resources is an officer safety issue ~~and~~ ~~not~~ ~~helping~~ the
- Have u signed off on the plan and have u reviewed it b/c I have to feel comfortable in my resources.

Chief

- there is a mistake on communication numbers.
- Carson will be the final word on resources available
- single briefing Note from Carson to RCMP/OPP re staffing
- Carson's team met last week ask I asked if they were working under the incident command
- still haven't received it

Carson

- prepared a slide deck last night to TRISK
- working w incident commander w recommendation that we be integrated together
- we understood it were briefed and approved.
- incident commander told him this morning it was a "go"

Brenda

- help if people give a verbal briefing vs paper b/c of timeline and amount to read

Tom C

- for clarity -> we are moving forward with joint

Phil Luc

- Bernier want to change some things.
- Bernier will send him a modified mission Statement and modify their plan so they work well together

Brenda

- everyone needs a copy of a signed plan so people can take and put in action
- other than major changes let's get it done

Steve:

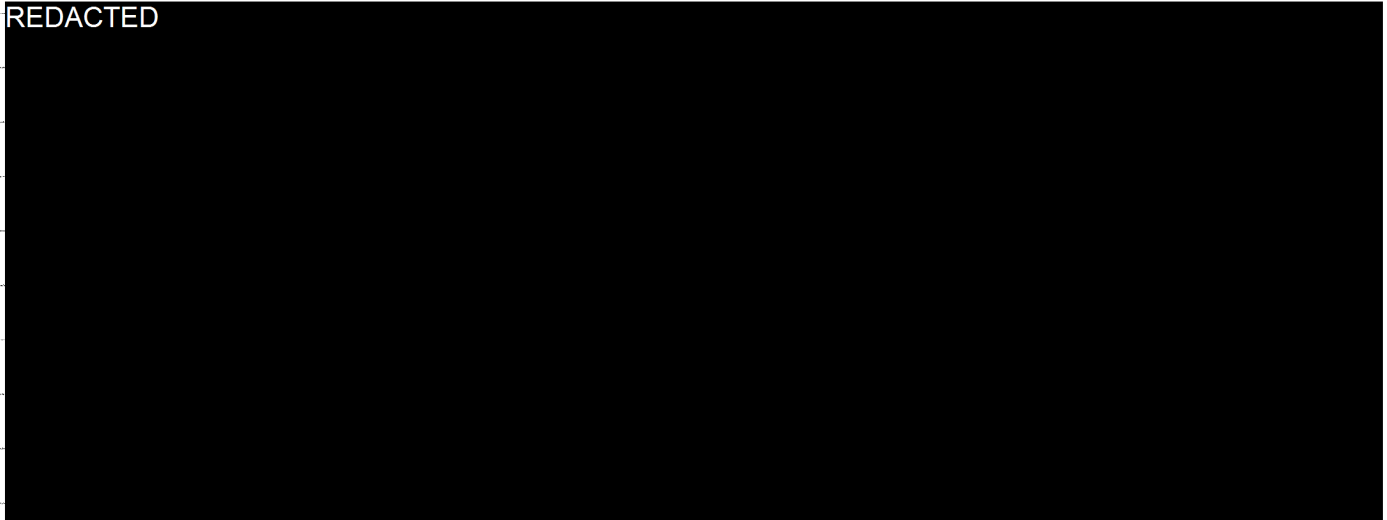
Chief:

- Briefing on integrated plan.
- full understanding on PHT strategy.
- asked Brenda to ensure we are aware of her master

Agreement: Single staffing note via Carson.

plans on
Sending a
letter similar
to yesterday

REDACTED

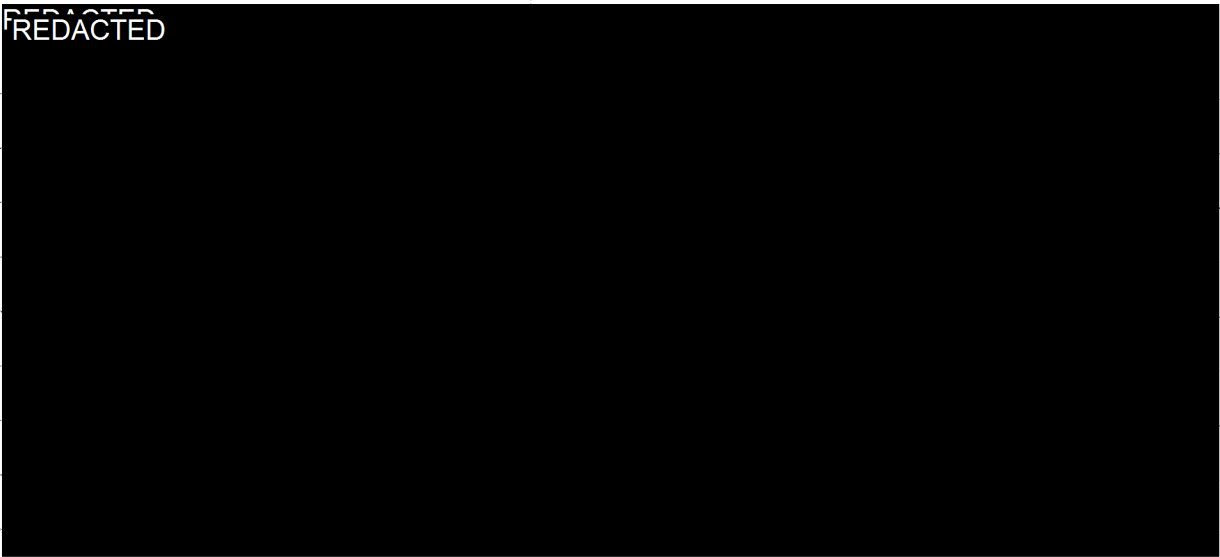


REDACTED

REDACTED

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REDACTED



Tom C said this morning

Not implemented a proper PLT plan in Ottawa

One of 2 things have happened:

- 1) - refused
- 2) - or they don't

 - implementation of integrated staffing plan

Feb 12/22

Update Chief m Integrated Plan

3:00pm

Chief

- ① - Traffic Plan → Steve / Rob take it off line to ensure you both approve it and have resources to do it. If not, let me know if u need additional resources

- ② PLT plan → ~~on~~ Feb 1 I went to Brookfield hotel and I asked for an integrated PLA model.

- Do we have an integrated PLA strategy?

Bernier

- yes, its the plan I presented yesterday

Chief

- don't remember that - new mission statement
- new command team
- messaging
- Not presented a well PLA plan?

Bernier - yes

Chief - I want an update how that PLT plan is operationalized

- ③ Chief - has there been a decision to fully integrate PIP to OPS?

Bell - that's the purpose of this meeting.

Derwings You will be the single point of failure and deliver the messages for the 24 hours deployment cycle

Chief - won't say anything if he doesn't believe in the messaging

→ It will be a unified message

Chief - need timely information

Feb 12/22

3:42

Meeting w Rob / Steve / Chief / CH

• need better sharing of information

- ^{Windsor}
~~Bridge~~ Bridge

- change in the enforcement posture

Steve - please make sure all decisions made by Rob and pushed up by Rob Drummond to Chief
Rob B - the info will be sent to Steve B ~~and will~~
Steve B - any gap will rest on me

Chief: Traffic Plan

- the email I sent me is not sufficient. Must go through the incident commander (Bernier)
- it's for awareness or decision making

By 5pm briefing on:

- Traffic plan
- PLA plan
- integration of PLT
- objectives we are going after and recommendations
- speaking notes
- 25 hour out cycle

REDACTED

Evening Briefing

5pm - 6pm.

Russ Lincers

- 600 people on parliament hill
- decrease in private vehicles.
- same re large trucks
- fence is dismantled around the cenetaf
 - ↳ public works came to pick-up the fence

Traffic Plan was very successful and lots diverted to Gatineau.

Crowd dynamics - ~~slow~~ impacts on by-law & NCC officers were pulled.

Bernier - cenetaf - will re-establish what fencing we use - possibly in the morning

Chief - Do we have a military person in the NCCRC to provide advice on how to deal with it.

Russ - No, never a member included in NCCRC

- military - > they don't have jurisdiction or deploy

Chief - good clarification - OK, we need a plan and discussion is table re type of fencing

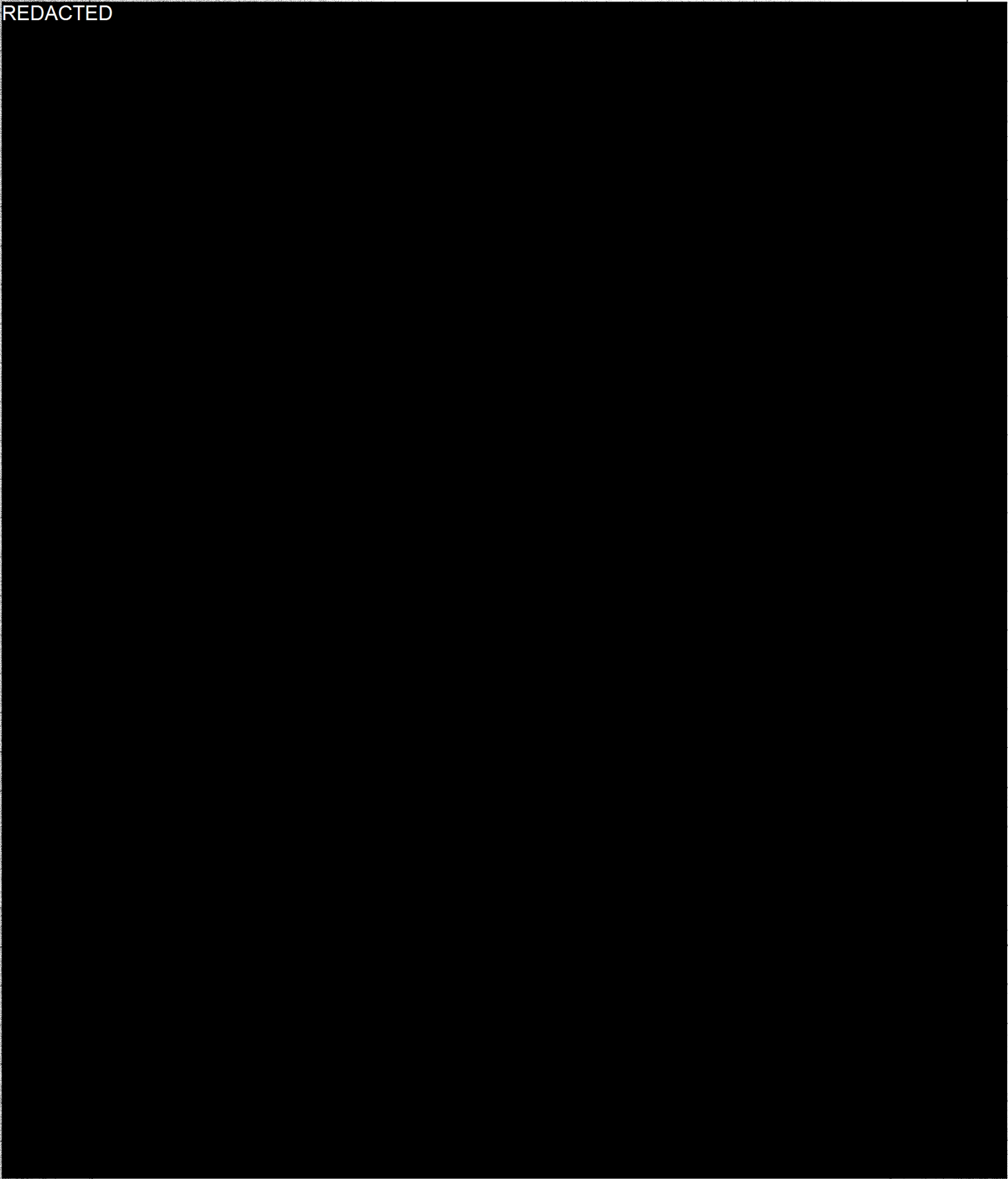
Bell - not able to identify the person we thought danced on the cenetaf

Chief - unbelievably lucky - keep doing our best to bring that person to justice

John Steinbach

Rob - all fence convoys have arrived and are in Gatineau
- bear spray not confirmed but looking into it
↳ A. Gagnon with draft. comms to keep eye & mask

REDACTED



- Chief Satisfied

Traffic Plan - is a good interim plan

- will maintain for tomorrow

- Mike Ryan looking @ a hardening plan - will have it by mid week

convincing them was one plan and was implemented relatively successfully.

Chief - get private cire to identify / locate the central person

PLT Plan - will be following the national framework re PLT

Bernier - will be going there tomorrow to ensure they are integrated

Chief - need confidence that plan is operational

Integration of the PPP Planning team

- relieved we have a team @ the NOC supporting ~~more~~

Enforcement Plan

- include Cenebat

Chief Next 24 hrs re enforcement of injunction / orders?

° No line of site

~~2nd better from~~

Chief - we are still re-calibrating while integrating to entire city

Chiefs Meeting - (province)

Feb 12/22

7pm -

Windsor

- take over area #1, #2 and half of #3. - presently @ area #3
- numbers of motorists increased @ around 4pm
- look to increase potential arrests & enforcements
- issuing tickets/warnings/fines.
- progressing very well
- holding the ground before allowing the passage of vehicles
- protesters are saying they will come back in police leave

Nagara

- had a contingent from OPP & Halton
- around 200 people - mostly pick-up trucks
- the bridge was pro-actively closed and diverted the cars
- bridge never entirely blocked by protesters

Toronto

- Delay tactic by re-routing tactic (used city volume to our advantage)

Corwall

- 20 farm tractors drove to the point of entry bridge. Everything done by 5pm
- Road was not blocked - one lane was open & all time
- not setting up tomorrow
- keeping stoney posture

Ottawa

- Thanks for heads up re Windsor plan - good lessons

Pat Morris - Intel update

(2)

Chief Stoly

- raised concerns that OPS is being compared to Toronto and suggestion that OPS wasn't prepared.
- Chief want to address this suggestion head on
- Tom C - advised this conversation can go off line by the 2 parties to be discussed in a professional manner.

7:55 PM

side meeting w Tom C, Pat Morris & Chuck Cox to discuss concerns that OPS was not prepared.

Chief - can't ~~compare~~ continue to compare Ottawa to Toronto
- also, we had a blind spot, Ottawa was not
solely on civil disobedience

Tom C - don't disagree w you

- don't appreciate u are yelling @ me right now.

- never any suggestion that Toronto situation is like

↳ ^{Ottawa} this situation was not caused by DPP.

Chief

I will moderate my tone - I'm going 21 days

~~caught by~~

- it sounds like Ottawa got caught off guard. We need a collective understanding of what we did good & bad.

- want the message to be we didn't have the intel and couldn't prepare and have a message going forward.

Pat Morris

- Kinder Report not perfect.

- this type of activity is novel

- April 2021 - saw messaging re vaccination talk against

Jan 20/22 - first heard

- on this specific event. Discussed it on Jan 21/22 and sent out via Hendon.
- worked closely w/ OPP. We underestimated and as we learned more we tried to collect the info and work closely w/ OPS
- Don't know how Ottawa could of been prevented
- Toronto was completely different and we learnt from them
- The strategic intelligence would not provided a key to prevention

Chief - asking Pat, Tom, Chuck that's what needs to be told more broadly and to the politicians.

- that intelligence update needs to be done - judging the various police services against each other
- people are second guessing me - I can't point fingers @ RCMP & OPP.
- I need someone that is credible / objective to speak out
↳ Not someone fighting for their job

Tom C

- fair comments
- we do provide Hendon to govt. Can ask Pat to include a summary to include in the next Hendon. We can make sure its clearly articulated in the Hendon Report.

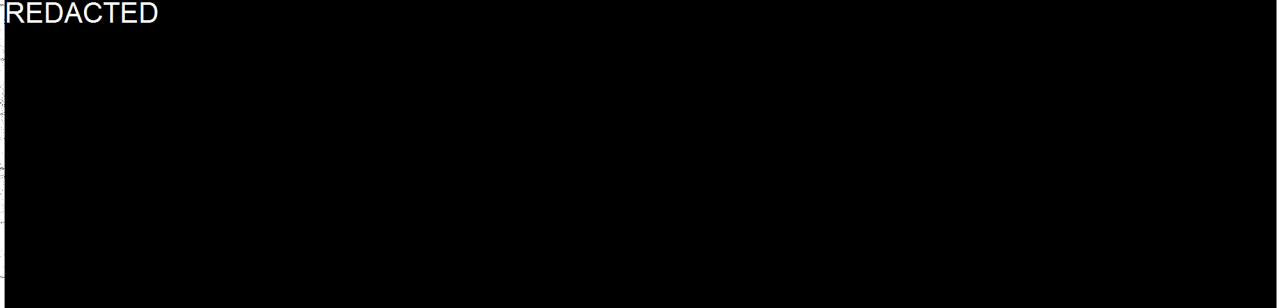
Chief

- I would like an update to OPSB Chair by Pat.

(4)

Call in Chief & CH.

REDACTED



REDACTED



Morning Briefing in Chief.

Feb 13/22

9am - 9:46

Russ Lucas

- Status Quo
- nobody @ cinetap right now

M. Patterson - intel.

REDACTED

- bear spray - sent letter to have this removed from the shelves.
- convoy coming from west for arrival this week

R. Drummond - operations

- tractor trailer stolen last night
w 24 hours

Today's operation

- continue w traffic plan & proof to convoy issues
- cinetap → PLT spoke to groups involved and they cleared up the cites Veterans want access to the monument

Chief - questions about the enforcement?

What is the plan of operation? ~~that is~~ working from the outside in re traffic & interdiction

Bell - traffic

criminal interdiction

- Chief - difficult & unsafe to arrest someone in the red zone, but what are we doing to identify them and arrest them after (isolated and unprotected from the crowd)
- please coordinate with other agencies on our ability/willingness to lay charges.

~~*~~ - have the other arrival identified the charged the with lay in the picture?

J. Darlop (investigator)

- bear spray
- tazer in the truck

Chief - how many ALPR vehicles - 3 vehicles
- have we deployed them to the incident commander

- want to use ALPR towards evidence gathering

- can we get more ALPRs from other services? Can deploy with
Cortham vs Sworn

* Board report as to the purpose of the ALPR - check and
make sure they
are constant or
write to advise

John Steinbach (Crim)

- messaging for today?

REDACTED

- Special Council Meeting @ 1pm

REDACTED

* Chief - briefing to OPSB the Borden by OPP Supt
Pat Morris
to provide more info re intel

Staffing - Jeff Leblanc

yesterday was our largest single day deployment

- OPP will not do enforcement
- RCMP will hand off to OPS if they are doing an arrest

Chief - number one priority is to get the staffing
numbers priority for the Chief right now.

What's plan for next 24 hrs?

Drummond - Traffic Plan

↳ Provincial Powers

Proactive

- Traffic enforcement

- enforcement on the outer edge of the parameters

Chief any changes to mission or operational plan or request for
me to the public to accomplish his mission?

Drummond - No, no new messaging @ the moment

Meeting in Command to John Steinbach & CH

F. 5/13/22

Chief

9:46 AM - 10:10:

- Try to leave @ noon and back tomorrow
- Steve should also try to get rest.

Chief - Negotiations between Mayor & Protesters ongoing

- aware of Prov & Fed ministers involved with OPP (directly via the PLT) to resolve the Windsor plans

→ Dean French - rep from Truckers Association came to town

- letter signed by Mayor & co-orig that yesterday.

will result in trucks south of Wellington leave and stage @ a farmers field and not bring trucks back in the city

- likely become public in mid afternoon.

* can share with incident command team - this is just situational awareness

- No request or direction from Mayor to change our operation

- separation of church & state

Bell - don't change anything

- not brief more ~~unless~~ until we have more ~~of~~ commitment

Kevin = Rob & Bernie needs to be aware for situational awareness.

Bell - might be a fid play as well

REDACTED

Tobias

Pat Morris said:

- No way to police our way out of this situation.

~~Tobias~~ Chris

- ~~There is not enough~~ may not have a policing solution at all to get us out of this.

- the numbers are still not enough and they have to be fully deployable assets.

= Blair sharing the stepping numbers w/ Chair Deans - will advise
one info is not to
be forwarded to others.

REDACTED

Feb 13/22

REDACTED

1 Ref Benjamin meeting re enforcement

Feb 13/22

REDACTED

- Steve Bell +

10:30am

- Trish

- S. Cleroux

- J. Dunlop

- CH

- Vanessa

REDACTED

Meeting w city officials

Feb 13/22

- Steve K asked for the meeting
- back door negotiations re deal
- special council meeting tomorrow

- 3rd party approached core organizer to negotiate a resolution
Dean French

Last Thursday late after Mayor received a call from Dean French who is now a wealthy man & represents Frank Staurach family. He's an influencer and brought him in to be the public influencer in the group.

- Singh called him back and repeated the private convers Steve K had w Tim

- Thursday he met w Tamara Lynch & the group - National Non Profit Brand of Direct
- back & forth Fri & yesterday to frame out a potential solution
- letters have been exchanged and everyone agree to conditions of the letters

letters say: "remove the trucks to residential and only keep to Wellington St to 5th Ave."

and Mayor will then meet w them.

Everything South of Wellington will move out.

Challenge now

- what will Mayor say when he meets w them!?! Fed's looking @ some kind of engagement - if they leave, we will talk to them - still long. Sketched out

- Letters will be issued today @ 3pm
- Mayor is worried about backlash from Prov & Fed.
- Premier is supportive of city efforts and put pressure on Fed Gov't.

Issue

- the Logistics of how we move the trucks?
and where do they go?
- They don't want to deal w PLTs and don't trust the PLT's, want to discuss w someone of authority @ the table

Outcome?

- lease space on a farmers field so they can come in to protest

Tomorrow

- lots of questions of how this is going to work - how much can we share?

Chief

- OPS has not been involved in this negotiation.
- Don't want to be involved in the negotiation
 - ① how do we get the trucks gone?
 - ② integrated negotiation
 - ③ Does anything what's been negotiated compromise the negotiation & prior order piece?
 - ④ What are we getting for all this risk & work

Steve K

- They want to bring some legitimacy to their cause, and get rid of the hangers on. They are not protecting the hangers on.

REDACTED

(3)

- OPS would / should only @ the table to discuss an exit strategy

Steve K

- don't want to go send them places where it proves then wrong for police to enforce
- we want to just release some pressure fr our city and hopefully to feds make it a national strategy

Steve Bell

- this will take pressure down and go forward

Steve K

- No geographical boundary agreed upon yet
- we have control of the footprint and where it is
- it's a law & order footprint

Chief

- can't be involved in negotiations
- if they do move out and we can't take farfare group then it's not a win.
- need 300 POU to take down farfare group.

Steve K → should we be pulling the operational teams together to understand what is acceptable and outcome we are looking for

Chief - need to brief our incident command group

- ① → What is the actual outcome of new footprint - does it free-up more resources?
- ② if we are ahead - can we take down farfare + other enforcement w/in 24 hrs.

④

Stark → they have until noon tomorrow to start moving.

- we are committed to this plan

- we just want to know the best scenario to execute the plan

Chief - concern → what is the footprint left on wellington? If this doesn't reduce the maintenance - then we don't have less resources.

Dean French → speaks to 400 trucks.

Negotiation update with OPS Staff

Feb 13/22

1:20

Chief

- provide ^{summary} update from meeting w Steve K.
- just Briefed Tom C and has a call in for Burke L.

Bernier - this aligns w his concept plan & mission Statement

Chief

- Steve K advised there was not trust/confidence in PLT and they want a more senior member & further discussions.

Bernier

- PLT is a victim of the circumstances over past 2 weeks.
- Had a good meeting w PLT today
- Going to have Gizelle Walker linked in w John Fergusson

Chief o Need for 2:30 PM

- Fairlane solution

- Building / enforcing neighborhoods opened up.

Debbie Palmer

- Creating more work and less or more officers with this plan.

Doris Hall

- ^{traffic} ~~entry~~ egress plan

Feb 13/22

Follow-up meeting w OPS to present plans
to Chief re: City negotiation deal.

2:30 - 4:00

D. Hull preparing a neighborhood hardening plan

T/C w Chuck Cox

T/C

Feb 13/22 @ 4:45-5:00

- he will see if he's available tomorrow morning
not great for him. He wants to prepare
it.
- don't necessarily agree the Hendon reports do
suggest the protesters would stay.

10/10/2017

10/10/2017

10/10/2017

10/10/2017

10/10/2017

10/10/2017

10/10/2017

10/10/2017

10/10/2017

10/10/2017

REDACTED

All Chiefs meeting

Feb 13/22

5:00 - 5:45

Ottawa:

Trish update recent events re negotiations:
- dynamic day tomorrow

Toronto:

under control and holding their position

Waggon:

under control and holding their position

Windsor:

took back the entire bridge. Arrested 5 protesters and seized 5 vehicles
- now handling on truck road and get road / bridge open ASAP.

RCMP:

review of national footprint

Pat Morris

- decline in reliable information. Illustrates we need to go along
different route. New options. Increase of lean spray purchase

REDACTED

Ottawa in
pulled from
shelves
REDACTED

REDACTED

- Notify them that we will cut off info
- Only fit info in that you will info to support joint efforts.

Feb 14/22

9am and 9:30 meetings

9am

- > status quo
- > Benner advised we had enough resources and to change communication and everything through time
- Johns. - advised of special OPSB & Council meeting tomorrow - need messaging

REDACTED

9:30

Meeting on Protest Demo

Chief, Ch. Fish, S. Bell, Blair
K. Maloney,

Chief

Feb 14/22

Fed Gov't will be paraging/declaring a State of Emergency

11:00 AM -

- Two weeks to cross the country
- No protesters around critical infrastructure

REDACTED

Bell - any discussion re military

Brenda L - military to hold the ground 1st

told the chief

in previous call.

Faribach - end of day call w 3 level of gov't around 6-7 pm

REDACTED

REDACTED

Prep of OPSB & Council meeting

Feb 14/22
3:00 PM - 3:24

Shawn - finishing the letter to Mayor & Deans.

Bermer & OPS Plan

REDACTED

REDACTED

Ask Chair/Mayor have a pre-ambble and they understand we may not be able to answer questions.

- Wef - we can't make definitive type statement b/c everything is fluid

REDACTED

Meeting w Rob Barrow, Rob Drummond &
Avery Flanagan & CFI

Feb 14/22

4:40-5:00pm

- #1 -
- Vehicles that didn't move - we are developing a plan for enforcement
 - OPS ~~assisted~~ assisted with the movement of vehicles with hopes to leave 400 vehicles.
 - ↳ Jettie gave a period of time - once exhausted
 - PLT mid blast.
 - ↳ afterwards OPS to enforce
- proceed
wed

#2 - Engaged w Public Order Group.

Creating an exclusion zone - only offering an egress - @ all times
- how long can u hold it for egress

Evening Briefing

Feb 14/22

5:00pm - 5:38

Russ Lucas:

- lots of trucks moving ~~at~~ ^{around}
- tent @ Cinetaf but thin to keep those keeping guard of the movement warm.

Steve Bell

REDACTED

Trish

- lots of cross communication @ the NOC right now
- OPS not happy with all the vehicles now on Wellington

Barrow

- Messaging to members

REDACTED

REDACTED

Bell

REDACTED

REDACTED

- low number of vehicles actually left the zone

John Steinbach

- working out a media message re WCC
- Cox went going to open portion of ~~camera~~ OPSB meeting

5:38pm - 5:51 pm. debrief in
Meeting w Chief & Trish re Operation Plan ~~review~~
case questions are asked of her tomorrow.

REDACTED

REDACTED

Present:

- CH
- Trish Ferguson
- Vicky Nelson
- Kathy Burns
- M. Patterson
- Kevin Maloney
- Sloby.
- S. Bell

Feb 14/22

REDACTED

Briefing: CH/Paffs/K. Maloney/J. Bell/V. Nelson/K. Burns/
J. Steinback/Carl Cartwright/Kenny Boyden

REDACTED

Feb 15/22

Sam - 9:03a

REDACTED

2

REDACTED

REDACTED

REDACTED

Morning Briefing

Feb 15/22

Russ
Lucas

9:30 AM - 9:5

→ 357 Vehicles in Red Zone today.

→ Message on the group resume enforcement and indictment.
→ PLT Messaging - No longer facilitating vehicle movement

→ Is it better (shrink) how that moves made

- we had some departure ~~that~~ around 20% reduction

- this is lower level since the start

- ~~505~~ @ start of week

- still long contingent on Kent Street.

4000K @ start of demo.

Janie
Dunlop

Investigative Update

REDACTED

John
Steinback

- get ready for the board meeting and questions about enforcement

REDACTED

Zoom

REDACTED

Feb 15/22.

Special in Camera Meeting.
- postponed

10:30-

- Called Chuck Cox and advised meeting cancelled - he indicated he would be willing to do it for the Board on another date

Feb 15/22

REDACTED

2:26 PM

First Briefing by
* Interim Chief Bell

Chief evening briefing

FEB 15/22.

- Thanked P. Stoly and said difficult day for him & his family
- We need to move forward and get those people home and out of our city
- We have a good plan to get us out of this. Now we need to execute the plan

Russ

- Daily Briefing
- uneventful day today
- crowds picked @ 200 on streets
- some vehicles have left the area.
- paused enforcement action in inner core
- ↳ just doing stop/educate
- ↳ offer criminal offences we are documenting and will follow-up later
- no tickets in red zone but tickets elsewhere

* officers won't seize gas incident to arrest s/c they know they won't be laying charges @ a later time.

Patterson (Intelligence)

- convoy leaving Fort McMurray. - arriving on Feb 16th
- ~~since info~~ - How did 2 vehicles get into the red zone?
- Rob → Nobody sure but will tighten-up on check pos
Bunker

Operator (Trish)

- we are now a unified command but OPS remains police of jurisdiction
- had meeting w T. Carrique & B. Lucki

Investigation (Jamie Dunlop)

REDACTED

Bernier

- ↳ No police involvement or facilitation by police. We just ensured safety. The deal was between Mayor & Protesters yesterday

(2)

Borner

- Trust in me that we do have this in hand to get the city back
3 phases we are moving into

- ① Stabilization phase
- ② no earlier than End we will go into an "action" phase
- ③ maintenance phase

↙
this is the key to getting city

Full interdiction from now on
↳ educate & discourage

All other enforcement

↳ officers to exercise their discretion keeping public safety & officer safety in mind.

Arrest of organizers

↳ it will be determined within his plan or ~~not~~ to arrest

- Concerned about a unified command decision

↳ our community trust & confidence

- but will not resist the decision made to go for a unified command

Pell

- we have ultimate confidence in our plan

- going out tomorrow with OPP and will discuss command structure to get best results

- Mayor / Bell / Steinball / CH / Steve K /
Surge.

Feb 16/22

Meeting w Mayor

9:45 - 10:05

Bell

- Just met in planning team. We now have a good plan & well developed ~~plan~~ ^{plan} & resourced.
- Confident with plan we have
- we can start
- we will ensure it's Charter compliant
- 3 stages 1 - Stabilize (we are 24 hrs into the plan)
2 - action on (enter into the area and remove people if needed)
(this may take time but once we engage we will complete (assess/ reassess))
- 3 - remediation

- we have commitment of all our partners

Mayor

- plan for tow trucks?

Bell - yes - a plan to remove the vehicles

Mayor - how do we keep the people out?

Bell - yes, we will ensure it is maintained

Mayor - children

Bell - yes, working with CAS and messaging

- spoke to Kelly Raymond today - they will put messaging out

Plan - how to remove them to scene and then re-connect w the family

Mayor - how to deal with people sleeping in trucks

Bell - may need to use appropriate escalation of force.

Mayor - when they leave red zone - where do they go?

Bell - we have an exclusion zone - we can arrest anyone congregating. This isn't going to be walkars.

(2)

Mayor - Can police drive those vehicles?

Bell - Tow trucks preferred

Mayor - gas? anyone to ~~stop~~ stop stores to sell gas in cans

Bell - No, we can't do it

Mayor - take wagon & gas

Bell - looking to seize everything

Mayor - want to remove everything in a dumpster - I don't
care if the sue us afterwards. Sand system, porta potty,
stages.

- Do the officers want to move on this?

Bell - absolutely

Steve K - what does stabilization?

Bell - increasing tempo, communication with them, tell
them exactly what's gonna happen

Steve K - do we need more resources?

Bell - they are on route to finish this. We have everything
we need coming to us.

Steve K - Rideau St & Coventry?

Bell - both are in Stage 1 and with my footprint we will
target & remove.

Steve K - left impression to OPP & RCMP ~~that~~ ^{are} in control and OPS
is pushed ~~out~~ ^{out}.

Bell - yes, we will explain. OPP/RCMP here to help. We will
send a communication joint with a 3.

Mayor - anything you need to know or have?

Bell - only high level communication and not operational
- keep it to max 2 hour block meeting.

Mayor - try to keep the true fight and civil

Mayor - not most tough & challenging issue in my career.
- we have no back

Steinbach - impact will be daily and never see anything like
this again. Please call us if u need anything or
see anything

Maya - yes, we need to manage expectations.

~~T/c w Steinbach / CH / Bell~~

Bell → Need to be operational Security in our messaging

10:07 am.

Bell → - just approved 40k a day in towing to Kat B.

10:10 am.

- Provided an operational Plan Briefing
 (1) → Stabilization Stage (already in
 - doing communication 18 hrs)

Bell / CH /
 Trish / Deane Deans /
 Krista

11:01 am.

11:24

Dean - hardening perimeter?

Bell - explained all of the areas

Bronson
 Coventry
 Parlour.

Trish reminded
 the group that
 the info is
confidential.

② Action on Stage

- remove everyone and foot print of demo

Dean - is it before weekend.

↳ can't give u a final time.

Will they go somewhere else to protest?

Don't think so

Bell - This will be done on plan

③ Demobilize

- take back and hold the street

Deans: How many officers?

Trish - approx 1000.+

There is a plan, process and commanders intent

Bell

- we need to allow the process to unfold - we can't unvail operational details @ council Friday. We can't trip our hand

- today.

Deems - Briefing to the OPSB tomorrow is fine. re: operation

Steinbach - Not regular police techniques

- could take days, multi-day approach - nothing we have ever seen before.

- Stay in contact with us if you have questions.

Deem - really happy to hear there is a plan.

Steinbach - this is a massive effort

Deem - Safety first.

the Bell - Charter Right, public safety officer safety is paramount

- we will continually assess re escalation

Steinbach

- need anything from us for counsel?

Krista - it will need to be in camera

Bell - keep meeting to 1 hour.

- Bernier
- Marcel Beaudin - OPP
- Bill Loefer - RCMP
- Gynelle Walker - OPP

Meeting re: PLT

Feb 16/22

REDACTED

Meeting w/ all Chiefs

Feb 16/22

2:02 pm - 2:44

Ottawa

Trish & Steve

- provided a review of the 3 stages

PLU (Tim Skinner)

Resource intensive

- Concept of operations identified - each has an action plan
- start Friday AM
- 14 teams of POU teams - largest in Canada history

Central Hub

- Durham / Peel / Toronto

Will be sending resources to Ottawa

West Hub

- Windsor will maintain PO presence @ the bridge

Port

Monis

→ Friday AM

8 sites

- Operational security breaches

- 3 convoys coming to Ottawa from

- Concern re air tags

Sudbury
 Fort McMurray
~~Quebec~~ Kambridge

Suspect a large withdrawal b/c of fear of consequences

REDACTED

(Strat Corp.)

Feb 16/22

Special Convoy meeting re Demo.

4:00 PM -

- Watson provided background re current situation of demo.
- Watson spoke to Premier & PM how dire the downtown

S. Bell Overview of Situation - speaking notes.

Questions to the Chief

- ① Counsellor Trepan - heard tough language in the past but not backed-up by enforcement.

Bell - continually working in partnership to remove the demo. We now have the plan, resources & commitment.

? - What are the techniques to be used?

Bell - use escalated use of force if necessary

? - Why 3 weeks to remove these folks?

Bell - this is an unprecedented group, identified to size / location / size complexity - comprehensive plan that makes sure everyone will be safe and bring in resources.

3 assistants ^{input} of Mayor?

None - we are independent from the politics.

- ② Counsellor Hulby

- you feel you have enough resources now? ^{Bell} Our partners are very cooperative to do this operation and amass more resources.

Bell - hope they leave the city on their own accord.

? If interim chief got the word to leave we got in back and appreciate them

- ③ Counsellor Cavanagh

- concerns from beginning lives would be @ risk - how has this changed?

Bell - this hasn't changed. we are always concerned people

could be hurt. Risk always exist but we try to minimize them.

Bell - I share in concern re the children and the others.

We are working w/ CAS to have the kids removed prior to action.

? School Zones - how is this being dealt with?

Bell - we will take those reports - we've received 15 today & each of them being investigated and increased our resources to school zones

? Integrated command centre - do we have 1800 working now?

Bell - The command ~~zone~~ centre has been effective but can't provide you with the numbers to resolve the

(4) Councillor Dudas

- encampment popping up in Vaux + Brompton (Russell

Bell - we are aware of the encampment - working ^{Thames Valley} with joint effort.

? - Motion re RCMP jurisdiction

Bell - we respect the spirit of the motion and staffing accordingly

? When did we see a shift?

Bell - the intro of increased resources and partnership growing every day

(5) Councillor Brookington

? Don't need any more resources from city council?

No, we have what we need to develop a plan

? Will it commit then will not be an influx of people this

Bell - ~~that~~ will commit to putting a plan in place ^{weekend}

(6) Councillor Fleming

? Can businesses open this weekend?

Bell - great empathy ~~that~~ how this has impacted businesses & everything we are doing to restore safety/security & we have a plan to get this demo ~~concluded~~ concluded

? - get OPS officers back in our community - continued concerns of public safety. What can ^{you} share re plan

Bell - I too have walked those neighborhoods - Be more present of officers by foot
Intro surge capacity. As we got more officers - increased presence officers

? ~~the~~ decision tree of the integrated command centre

? Military return for need for logistics/resources -
We have logistics to ensure a peaceful removal of people/equipment from downtown core.

Councillor

(7) Menard

? Mixed messages. and why do we keep hearing contradiction

Bell - I share in frustration. We have been monitoring & protest changed in dynamic for past 2 1/2 weeks. We will continue to monitor to ultimately

(8) Councillor McKelvey

- what is the plan people living downtown. - the streets are not clear. What is the plan for this weekend so we don't get people back - how are we stopping people for coming in from adding to people already there

Bell - you will see us roll out a plan after the next coming day

? are we blocking

Bell - can't speak to specifics of the plan b/c it will jeopardise success

(9) Councillor Iglu

? - you were appointed yesterday - is this in plan, yes comparable with plan. / stuck in what we got.

Bell - I'm invested to end this occupation. We've brought into some of the planners in Canada. I'm confident this is the right plan to have a successful end

? We don't know what's going on - ODSB can go in camera.

Is there a mechanism to get councillors in camera for updates

Councilman Harold

? - Please to hear about the plan. Don't want to leave

specifically,

Bell - safety/security of public is paramount

3 - what is message prior to the plan being released at?

Bell - emphasizing - commitment from this leadership to get this

done back.

? - brake law - current.

Bell - ability to coordinate. They will ensure they will still get

with/after aftermath.

? - Timeline?

Don't provide timeline. Not a quick turnaround - false drop

to clear the street.

Councilman

? - media update

Bell - we will have announcements re our traffic strategy in

progress on the program

Councilman King

3 - Notice just issued by OPS.

Bell - in every location this is occupation activity we

- seeing - stepped up approach location in our

managing. we want to peacefully exit out city. This is going forward.

Councilman Bl-Clark

? What - breaking into

Councilman Morgan

? - counter protest

Bell - understand this function but it draws away from

this message. We have a plan and we don't want to

divert resources away from the plan.

Special City Council Meeting

Feb 16/22

4pm - 10pm

→ Motion to have Deans & Meehan replaced
by G-Chantrai & Jane Harder

Also - Smallwood resigned and replaced by Volignette

REDACTED

Back in open session

vote

↓ Replaced Deans

↓ King resigned from board and replaced by
Loper.

later that night Meehan resigned from Board

8:42pm

- Spoke to interim chief Bell and provided him a verbal
update on outcome of board votes re Deans / King / Meehan.

REDACTED

REDACTED

FEB 17/22
7:00AM

REDACTED

Special Meeting OPSB

FEB 17/22
1 PM

Bell

- increased police
presence in downtown

- new board EMI

- Jeff Leiper

- Suzanne Valiquet

- Ben J.

Leiper

- is it safe to send kids to school
- what are the risks.

- Dalgat

- Robert

Bell - Press Conference @ 3:00 PM

- spoke to Fleming & McKernan today

REDACTED

FEB 17/22
3:32 PM

REDACTED

- Chair
- Member

- Make Safety
- Assistance
- Order
- Under
ETC

REDACTED
D

Necessary measures

Feb 17/22

4:04 PM

FW Cameron Board Meeting

REDACTED

REDACTED

EMA

REDACTED

②

REDACTED

REDACTED

⇒ SLT

Bell ^{communications to get letter}
(Level 5)

Feb 17/17
5:00 PM - 5:35

lots of drama last night @ council meeting
- Bell has since received confirmation that S. Bell is the interim Chief
- coming into biggest weekend ever for the OPS.
- can't lose focus on what's important

Trish

- execution plan
↳ Brief by Rob Drummond

→ 14 POW teams.
→ all equipment here
→ hand set-up

→ Mass arrests -> yes, plan
→ Hospital plan -> yes, been notified and they have plans
re staffing

Feb 17/22

10:30 PM

→ Texting to Surrey BC re deployment
of 20 members.

REDACTED

Feb 18/22

8am

REDACTED

REDACTED

Integrated
Mobilization
Operational
Plan

Strat
Corp

Morning Update call

Feb 18/22
9am -

Brown
Samuels

- City of Gatineau - in junction re Chaudiere Bridge
- Demo @ 474 Elgin to applyland OPS Tennille handling of file

Feb 18/22
3:06

- No discussion re shutting down for night

Feb 19/22

11:30 AM

TTC w/ Chry Bell re: operational review

Daily briefing to Chief

Feb 19/22

2pm - 2:19pm

Updated by R Drummond

yesterday 123 arrest

38 tow

clear out Rideau/Sussex and Rideau

Today

- Started @ 9am

- installing fencing on Sparks

- Wellington Bank

- Envy right now

- SIU incident last night - RCMP officer - SIU did not involve

47 arrests today

J. Dunlop

REDACTED

Chief

- the area will go into tomorrow

Still to clean

- areas in Bay and some cross streets

- need to work on Kent next

Res

- saw children today but did not need to do an apprehension

J. Dunlop

Stam & Conventry?

Drummond

- Most of S. Tam commercial vehicles gone and just passenger vehicles left
- Still keeping eyes on Conventry
- Still more ladies coming in from other services

REDACTED

REDACTED

Feb 22/22

REDACTED

Meeting - Vanessa, Shawn, Ctt,
Heather, De Fergusson, Rob Berman

DEMO

Feb 23/22

5:15 PM -
6-15
PM

REDACTED

REDACTED

Rob Berman

- No intel that they are coming back to our city or anyone
- Don't want to change our locations but not challenging them anymore

REDACTED

12

REDACTED

~~too~~

Bernier : hardening points - Laurier to Bronson and canal
Wellington

REDACTED

Trish

- Motion tomorrow that Wellington remain closed to cars and only pedestrians.
- Public Safety - engineers to find out the State of the Road
- Algonquin nation to do

3

REDACTED

ROS - need to work very hard - how to keep fence-up?
• Need to turn to city

Heather:

Kenny Brydan

No intel
@ this point

Van Klet
Hwy

White Lake

Angria

No intel that

there are any

intention

to come

to Ottawa -

Doing

Maintenance

on vehicles

NOW

- Blockade on

41.7 Hwy 66

gas station

• OPP responding

now.

→ ~~the~~ he gets the info from the OPP lead

→ The PLT OPP member has all the
info - Gilks.

REDACTED

DACTED

4

REDACTED

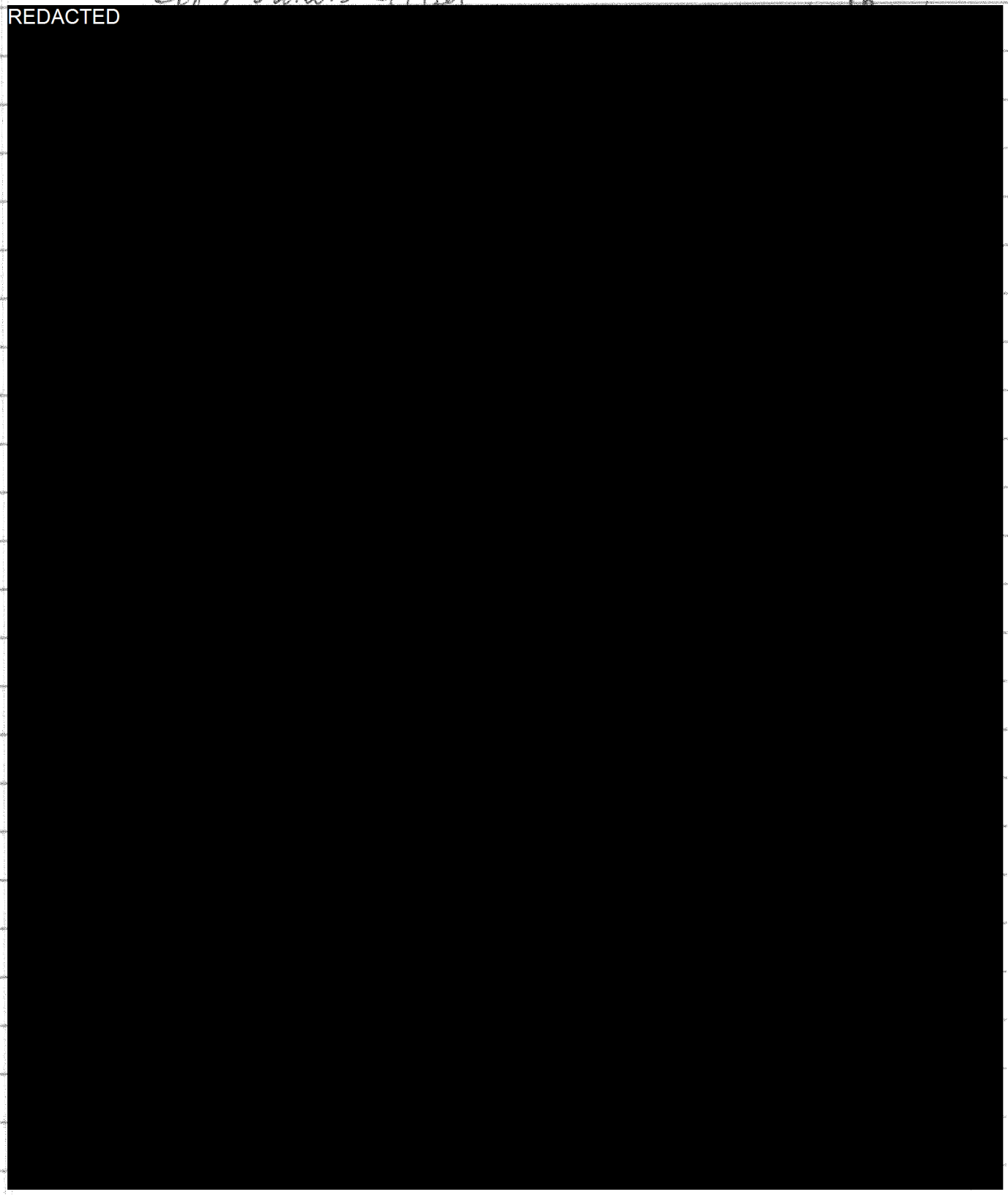
Demo

Feb 23/22

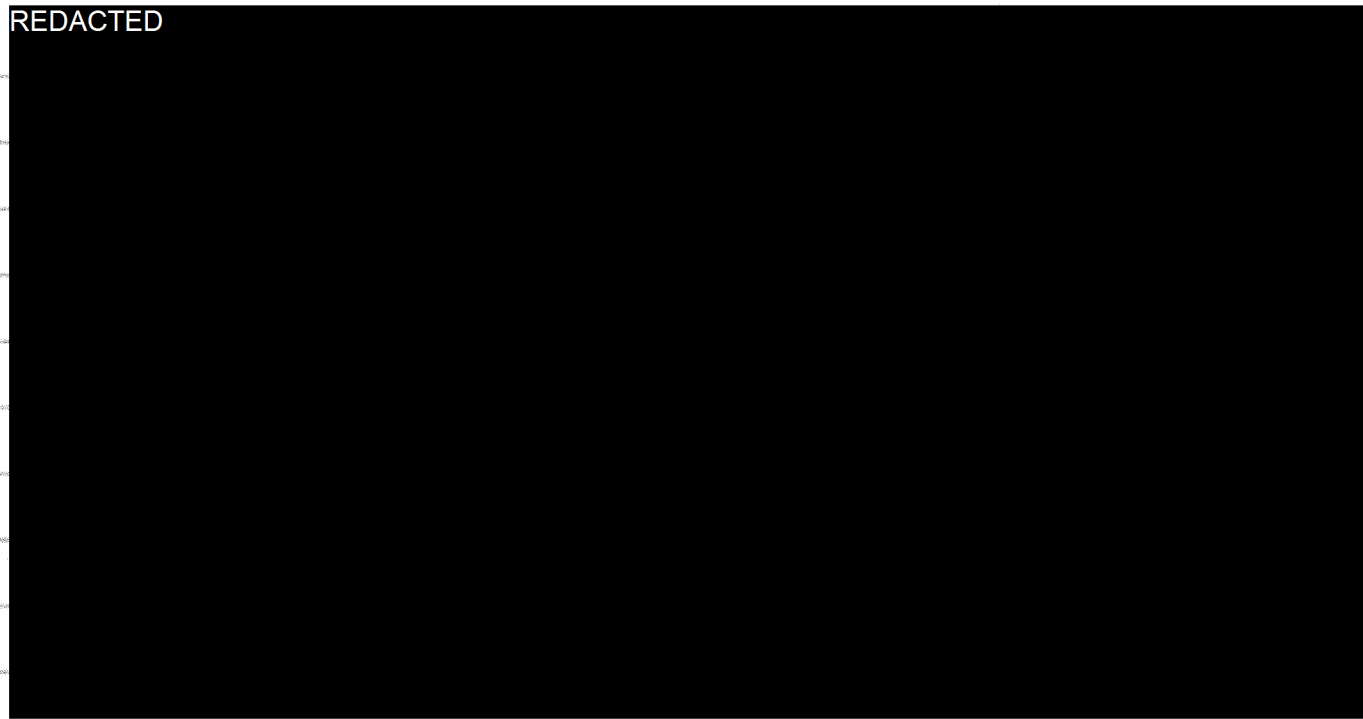
T/c w Brian Holmka, ^{Dallas} ~~Frank~~ Mack,
Ch. Vanessa, 1 rem

7pm

REDACTED



REDACTED



(Present)

- Trish
- CH
- Shawn
- Vanessa
- Rob Barron
- Rob Drummond
- Paul Burnett
- Blair Dunker

Chief Briefing with Convoy team.

Feb 23 / 22

8:45 AM - 9:22 PM

REDACTED

Chief - Can restrict vehicular traffic
- agree with assessment re pedestrians.
↳ but will enforce if they do anything

Steve K - will shut down Wellington and any other
limitations

Chief - not intention to increase size of "no go" zone

Bernier → Laurier - Wellington
Bronson - Canal } city crew can
only clear out
tomorrow morning
unsafe to open up to
regular traffic from
a public safety
perspective

Fence company - will be a
multi-day project
to clear out the
fence - not safe for the public, except the
parliamentarians.

Intelligence - 100 trucks coming into Ottawa tomorrow
- Strong posture @ off ramps and Laurier
core

- Can't open Wellington to general public
until Sunday b/c of public safety

John S
- can't the city give over re closing
streets
↳ fencing / jerry
barriers will
take multi-day

(2)

Bernier

- **OPP** will close the off ramps if there is a
convoy

Chief

- need to manage the change in the pedestrians access
- ~~restricted to local~~

o Wellington will be held and only open to pedestrians

o The rest we will ensure pedestrians and monitor
vehicular traffic and adapt to any risks/intel.

* quick reaction will be required

- Work order in place to have no stopping on Wellington
from portage to Elgen

REDACTED

March 2/22

REDACTED

REDACTED

REDACTED

2

REDACTED

REDACTED

3

REDACTED

REDACTED

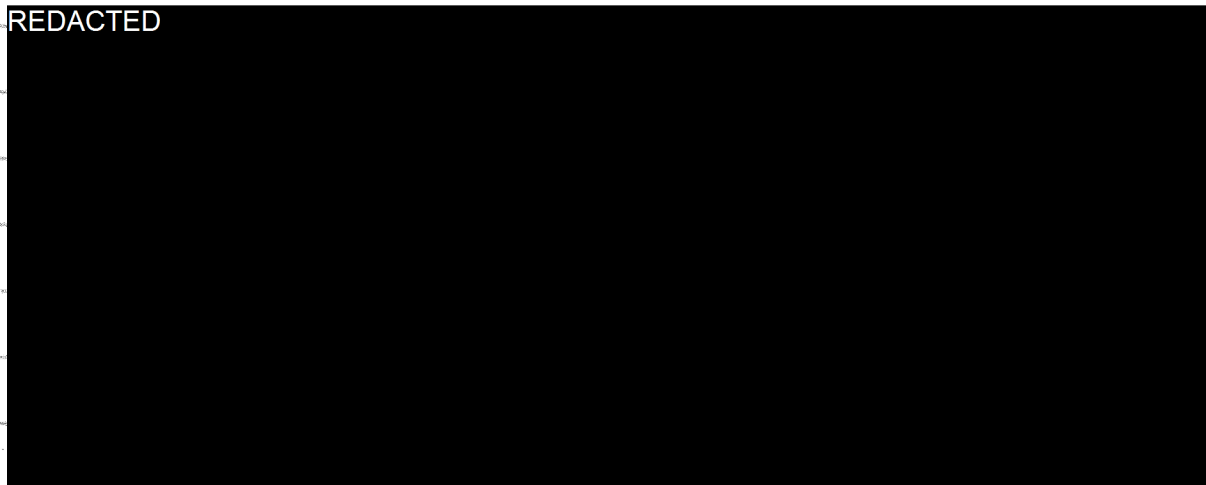
REDACTED

4

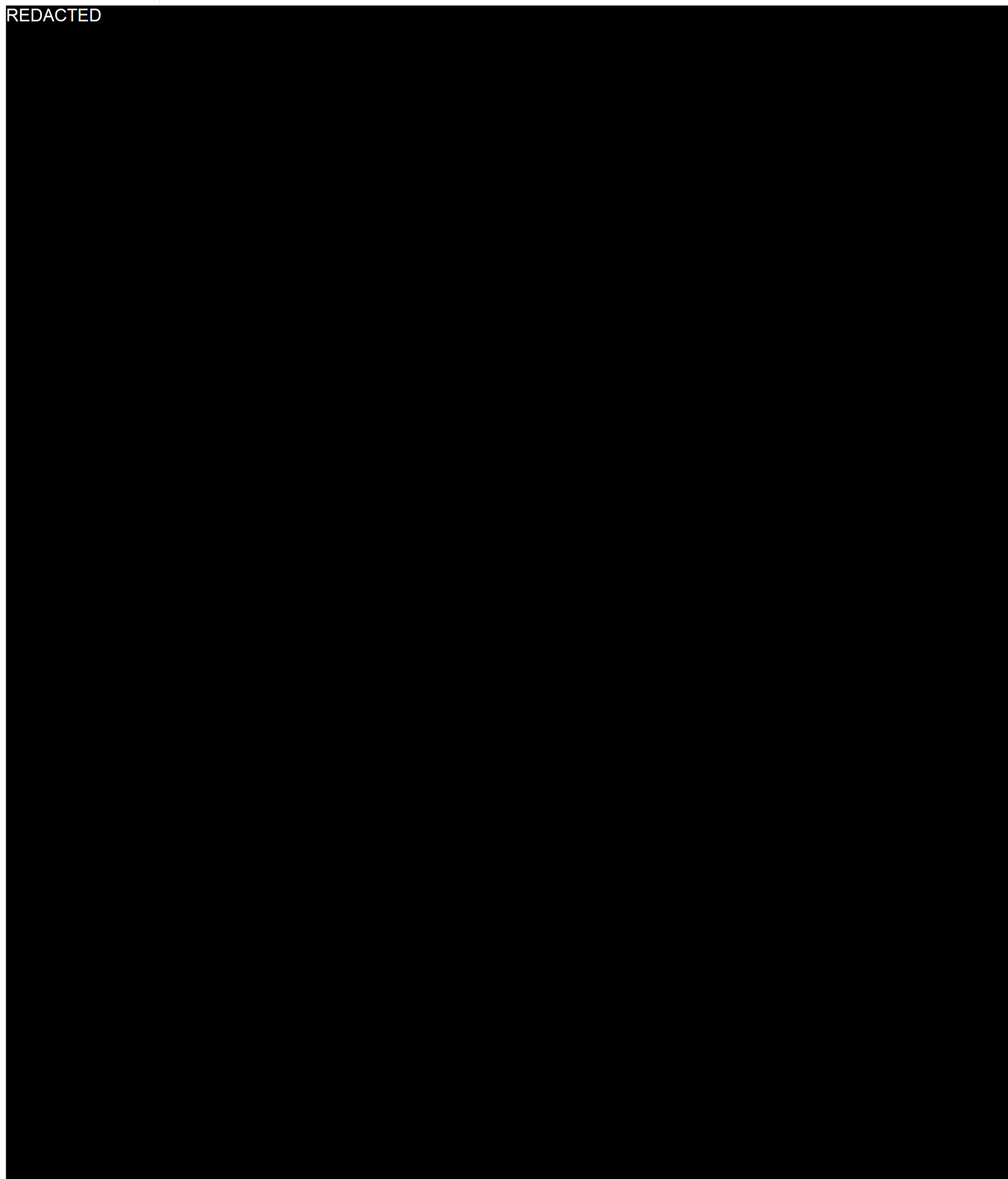
REDACTED

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REDACTED



REDACTED

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ACT
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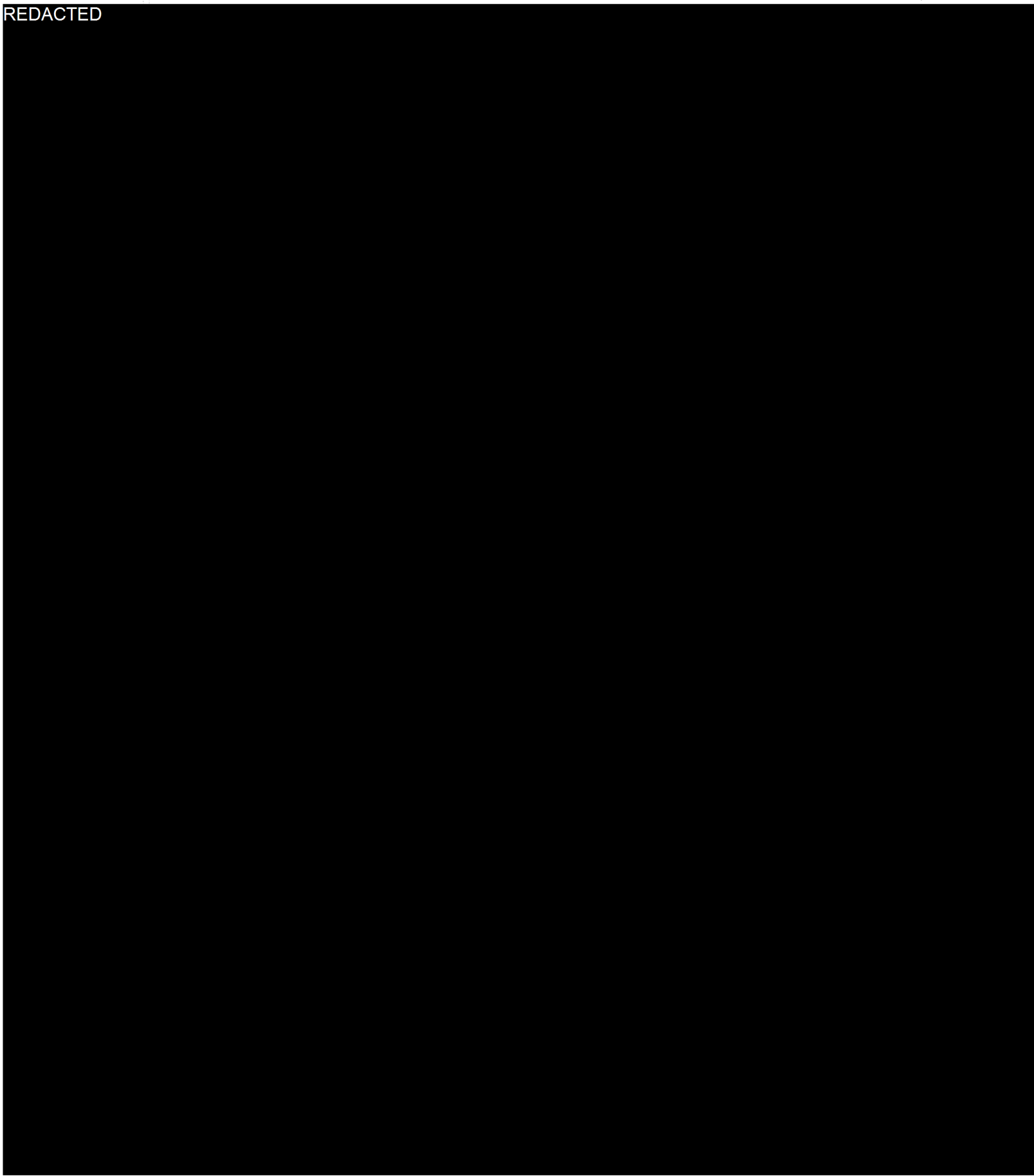
March 3/22
3-3:21 pm

REDACTED

Feb 25/22

REDACTED

REDACTED



REDACTED